

# Mogalakwena Media Visit General Overview

27 August 2025



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Throughout this presentation a range of financial and non-financial measures are used to assess our performance, including a number of the financial measures that are not defined under international financial reporting standards (IFRS), which are termed 'alternative performance measures' (APMs). Management uses these measures to monitor Valterra Platinum's financial performance alongside IFRS measures because they help illustrate the underlying financial performance and position of Valterra Platinum. These APMs should be considered in addition to, and not as a substitute for, or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. APMs are not uniformly defined by all companies, including those in Valterra Platinum's industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies.

# Agenda for the site visit

Wednesday 27 August						
Start time	Agenda Topic	Speaker/Host				
07:15 – 07:30	Arrival at Mogalakwena – meet & greet					
07:30 - 08:00	Main boardroom – PPE and breakfast	(with a breakfast pack)				
08:00 - 09:00	Media visit presentation	Yvonne Mfolo, Kobus Van Den Berg and senior leadership team				
09:00 - 09:20	Q&A					
09:20 - 09:40	Travel to Viewpoint 1					
09:40 – 10:10	Viewpoint 1 visit (incl. haul truck appreciation)					
10:10 – 10:20	Travel to Viewpoint 2					
10:20 – 10:40	Viewpoint 2 visit	(with a snack pack)				
10:40 – 10:50	Travel to RS 126					
10:50 – 11:30	RS 126 visit					
11:30 – 11:50	Travel to MNC					
11:50 – 13:20	MNC visit					
13:20 – 13:40	Travel back to mining					
13:40 – 14:00	Debrief in the main boardroom and departure	(with a lunch pack)				

# Welcome and Opening Remarks

# Mogalakwena Media Visit Presentation



# Agenda

- 1. Who we are and our strategic priorities
- 2. Mogalakwena senior leadership team
- 3. Overview of Mogalakwena Mine
- 4. The industry's most exciting endowment
- 5. Significant progress made towards zero harm
- 6. Mining operational excellence
- 7. Concentrator operational excellence
- 8. Growth
- 9. Sustainability
- 10. Our people: driving operational excellence
- 11. Closing

# Who we are and our strategic priorities



B WESTERN LIMB

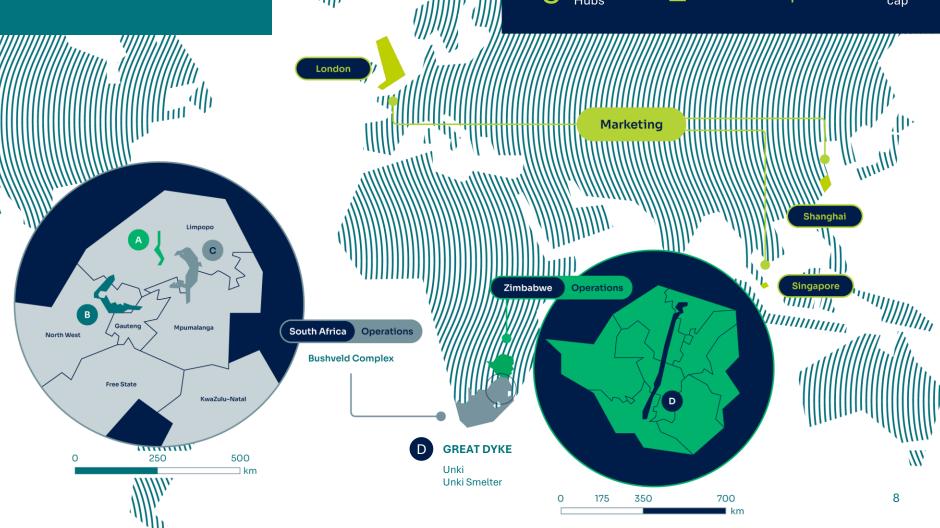
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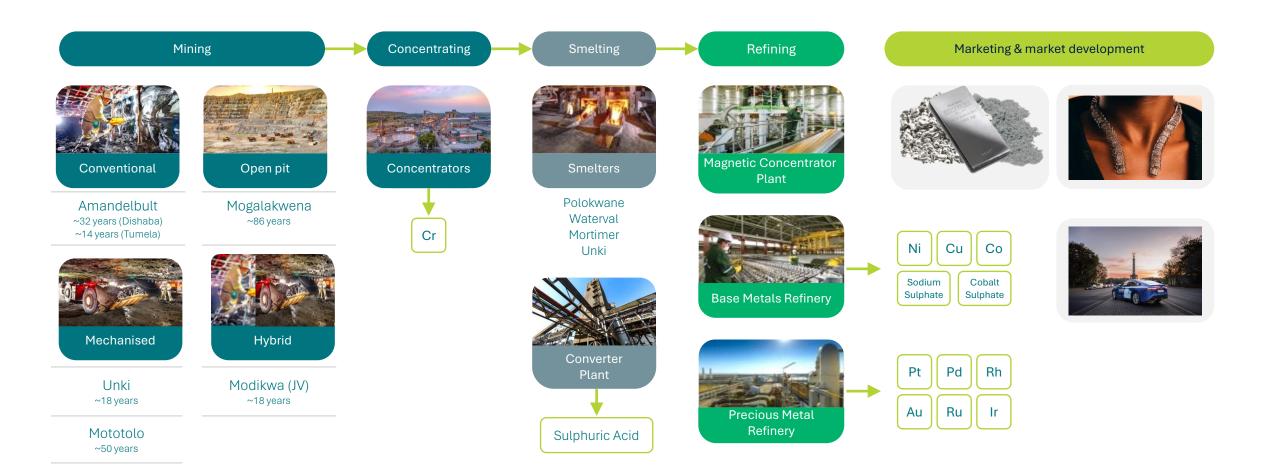
- · Waterval Smelter
- Converter Plant
- Base Metals Refinery (BMR)
- Precious Metals Refinery (PMR)
- Mortimer Smelter (on C&M)

C EASTERN LIMB

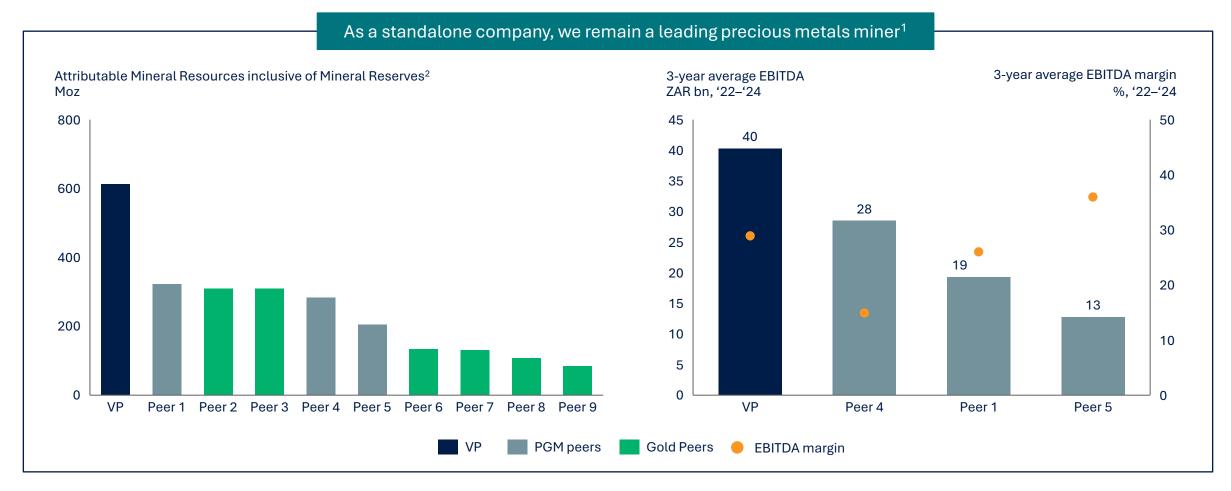
Mototolo / Der Brochen Modikwa (50% JV) Twickenham (on C&M)



# A world-class integrated portfolio of assets – from mine to market



# We have one of the largest mineral endowments and are a leading PGM producer



<sup>1.</sup> Benchmarked against a selection of the largest South African and international gold and PGM focused peers; 2. As of latest publicly available data; Notes: The figures in the tables and charts have been rounded, and if used to derive totals and averages, minor differences from the source reports may result; Estimates (tonnes and content) for individual companies' summaries are quoted on an attributable interest basis Source: Company reports; Capital IQ

# Driving industry-leading returns through the delivery of our strategic priorities

#### Our purpose: Unearthing value to better our world.



# Advancing safety & health

Safety underpins our value delivery, defines who we are, and shapes our behaviour



Zero Harm



# Simplified & strengthened organisation

We continue to streamline our organisation and strengthen key capabilities



Delivering competitive advantage



# Achieving operational excellence

We are driving our operational excellence programme to sustain our H1 cost position



Expanding cash flow margins



# Investing in our portfolio for maximum value

Clarity on each asset's role, backed by disciplined capital allocation



Sustaining profitability & revenue growth



# Driving demand to ensure long-term success

We play our part to support and develop emerging demand opportunities



Growing PGM demand



Integrating sustainability in all that we do

Playing a leadership role to protect and create value, focused on Climate & Energy, Local Communities, and Ethical Value Chains

# The world needs our metals now and to enable a cleaner, greener and healthier tomorrow

#### Diversified demand for our metals...



...and this is only the beginning – the list of potential uses for our metals is long and growing.

### Senior leadership team: guiding our future



**Kobus Van Den Berg** Senior General Manager

**Open Pit Mine** 



**Emanuel Sekgokong** Manager Mining, Load and Haul

Alwyn Jordaan

Senior Engineering

Manager



Jacques Breytenbach Manager Mining Drill & Blast



Sam Kgarimetsa GM Corporate Affairs & Sustainable Impact



**Wandy Maredi** Geology Manager



Manager **Technical Mining** 

Mahlodi Tema

Senior Manager

People & Organisation

Arné Grobbelaar





**Carlyn Manchest** Senior Manager **Business Improvement** 



Johannah Mahlangu SHE Manager (Acting)

#### **Underground Mine**



**Stephan Nothnagel GM UG Exploration Project and Studies** 



**Jaco Pieters** Principal Project Manager

**Adriaan Nell** 

Manager Mining

**Jorge Santos** 

Senior Engineering

Manager

**Erens Rikhotso** 

Manager

Commercial



Refilwe Mafiri **Principal Mining** 



**Derick du Plessis** Technical Manager



Ricci Finn People & Organisation Manager



**Grant Sandow** Section Manager SHE

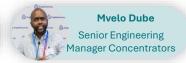
#### Valterra Concentrators



**Herman Kemp GM Concentrators** (Acting)



Joel Putuka Concentrator Manager (Acting)





**Nthabiseng Maseko** Principal Projects & Integration



Johan Steyn Manager Technical Concentrators



**Gerald Mabula** Manager Mineral Residue



#### Mogalakwena location

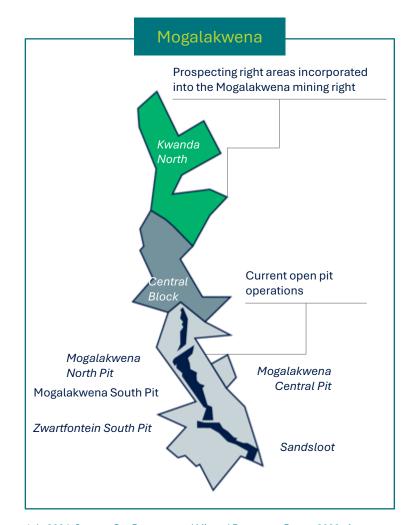


- Part of Limpopo Province
- Governance of Mogalakwena Local Municipality, Mapela Traditional Authority and Mokopane Traditional Authority
- 64 villages make up the Mapela and Mokopane Traditional Authorities



- A mine within communities
- Mining rights spread over Bushveld Complex
- Approximately 364k people around the boundaries of the mine
- ~70% of our total Mogalakwena workforce is sourced from local communities

# Mogalakwena: The industry's most exciting endowment

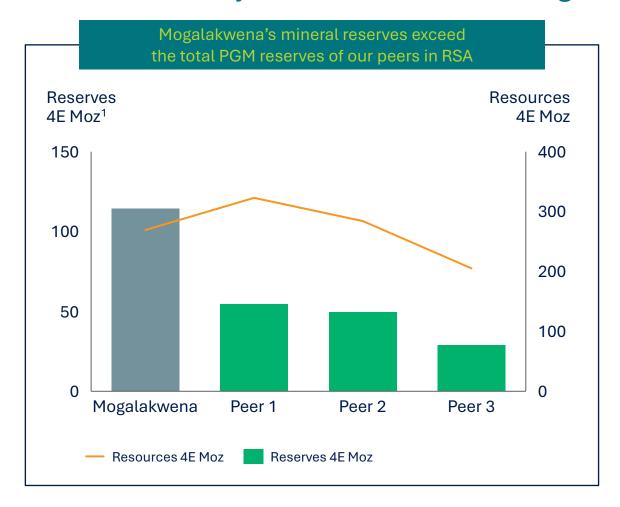


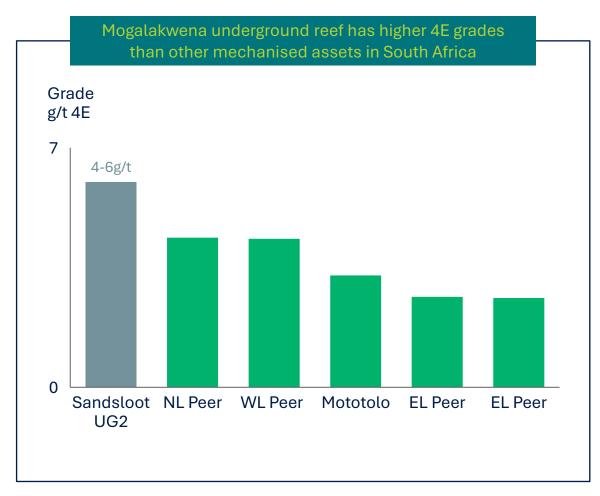
Reserve life 86 years	Resource life +150 years	Cost position H1	Role in portfolio  Growth operation	IRMA status		
Location	Northern Limb, 30km north-west of Mokopane					
Mining right	Covers 372km <sup>2</sup>					
Infrastructure	4 open pits (Zwartfontein, Mogalakwena south, central and north)					
	Concentrators (North and South)					
	Twin exploration decline shafts at Sandsloot under development					
Mining method	Conventional drill, blast, load and haul surface-mining methods					
	Long hole open stoping for underground					
Ore mined	Polymetallic Platreef Reef, operating pit depths vary from surface to ~ 280m					

<sup>1.</sup> In 2024; Source: Ore Reserves and Mineral Resources Report 2023 of current operations; AAP Strategy 2024

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#### Massive ore body amenable to bulk underground mining



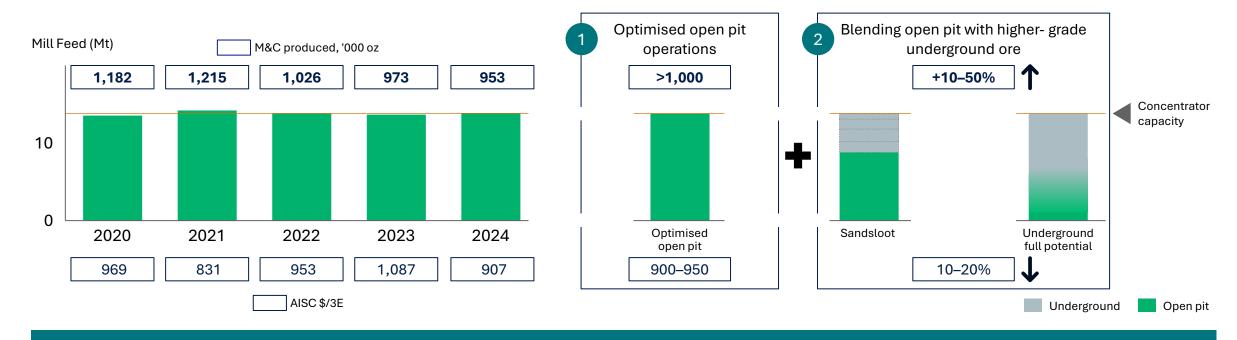


<sup>1.</sup> Mineral resources are exclusive of mineral reserves; 2. Mogalakwena Sandsloot underground grades guided at 4-6 g/t 4E

Note: Figures are based on the latest reported Mineral Reserves and resources reports; with select peers reporting at 6E; NL = Northern limb; EL = Eastern Limb; WL = Western Limb

Source: Company filings

#### A world-class asset with upside through the underground



- Long-life open pits: No immediate need for underground development to sustain throughput and H1 cost curve position, optimised open pit operations delivering >1 Moz p.a.
- Sufficient concentrator capacity: We do not need investment for additional capacity
- Improved grade: Near-term open pit grade expected at 2.7–2.9 g/t, rising to 3.0 g/t in the mid-term; underground ore expected to be 4–6 g/t before blending
- Growth: Combining open pit and underground ore to enhance long-term value, with further improvement in AISC and growth

Note: Figures rounded off Source: 2024 Ore Reserves and Mineral Resources Report

### Significant progress made towards zero harm



#### Reducing total recordable injury frequency rate



TRIFR

MTC - Medical Treatment Case | LTI - Lost Time Injury | TRIFR - Total Recordable Injury Frequency Rate

Safety milestones

23 Million (>13 years)

Fatal Free Shifts

#### **Central Services**

4 years lost time injury free

#### Mogalakwena Complex

106 lost time injury free days

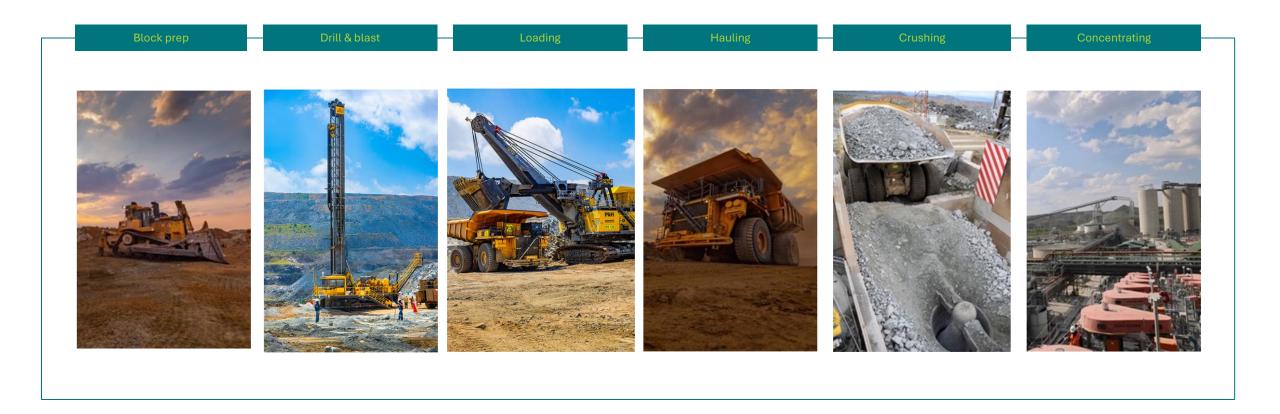
#### **Open Pit Mining**

106 lost time injury free days

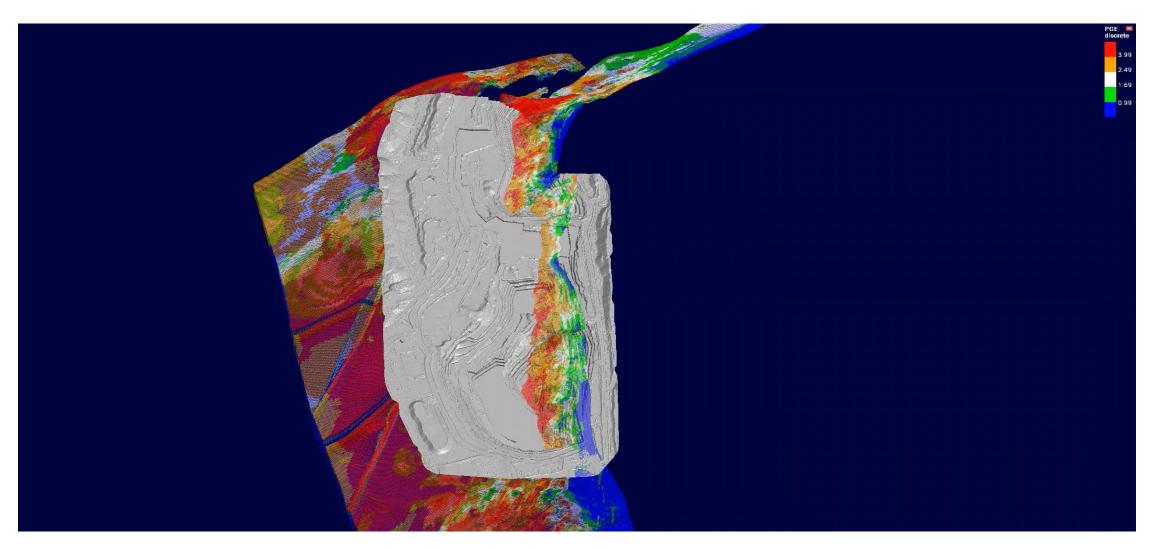
#### South Concentrator

193 lost time injury free days

# Open pit activity-based snapshot

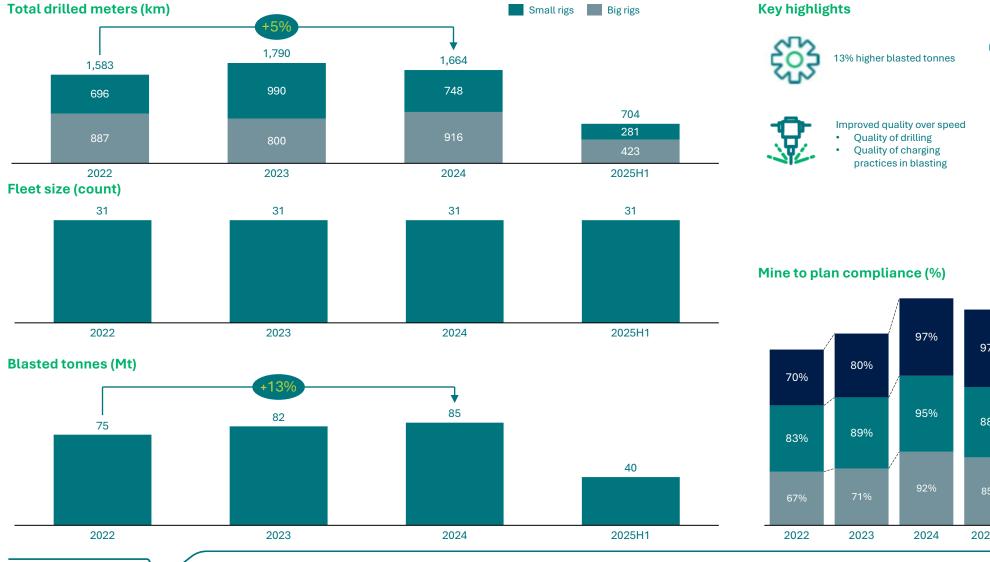


# Our world class orebody



**Valterra Platinum** 

## Improved drilling efficiency



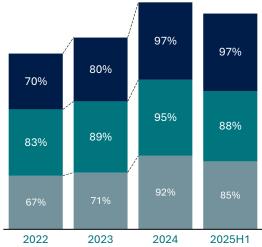
#### **Key highlights**



Improved fragmentation



Improved fleet availability



- YoY mine to plan compliance improvement
- Mine Plan redesign (Q1'2024)
- Disciplined execution of plan

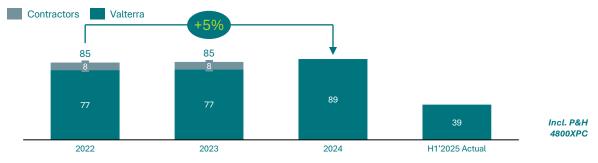




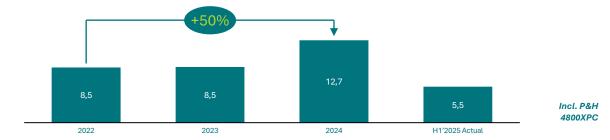


#### Load and haul efficiency

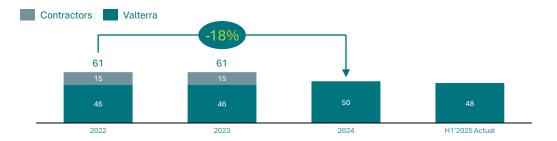
#### Tonnes mined (Mt)



#### Average tonnes moved per loader (Mt/loader)



#### Truck fleet (count)



#### H1' 2025 Key Highlights



#### **CAT6060 Shovel Tonnes Improvement**

Flitch mining (quality over volume) enabling improvement in EQA, reliability & rate.



#### **Payload Improvement**

- Improved fragmentation
- Truck assignment change enabling upside of payload
- Increase in payload is equivalent to a reduction of 1 truck in the fleet.



#### **Truck Queue Time Reduction**

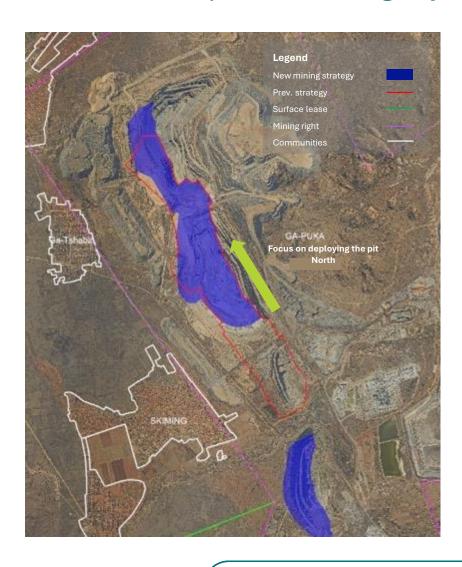
- Intentional parking of x5 trucks.
- · Multiple in pit access.



#### First Hour Tonnage Improvement • Operational disclipline



#### Revised mine plan unlocking key benefits



#### What did we do?

# Pit optimisation

- Mining north, targeting lower strip ratio cuts
- · Improved cut designs reducing waste

# **Dump optimisation**

Activation of north waste rock dump

### Grade

• Focus on high to medium-grade ore exposure

# Medium term key benefits

**Total tonnes** ~ 90 – 120 Mtpa

**Grade** ~ 2.7-3.0 g/t

**Strip ratio** ~ 4.5 – 6.7

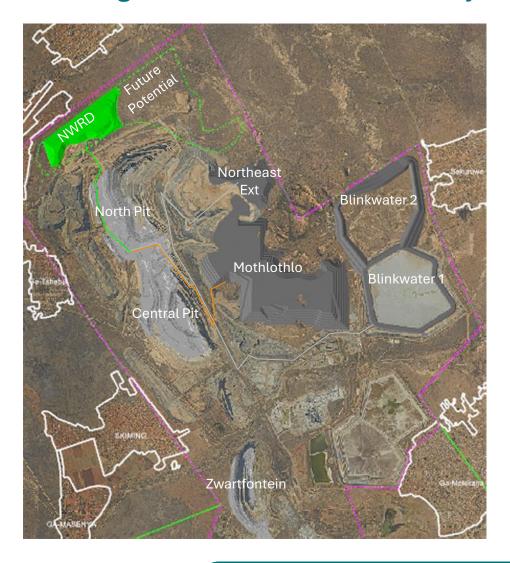
PGMs 1.0 Moz

AISC H1 cost curve

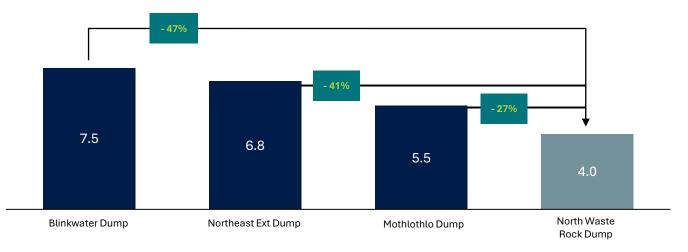
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### Enabling shorter hauls for efficiency



#### North pit hauling distance to dump site (km)



#### North waste rock dump operational excellence benefits

- Shorter haul distances and shorter cycle times
- Higher tonnes per truck realised
- Reduced shovel hanging time
- Reduced truck requirement and capital spend

## Industry-leading concentrator capacity



#### Mogalakwena North Concentrator

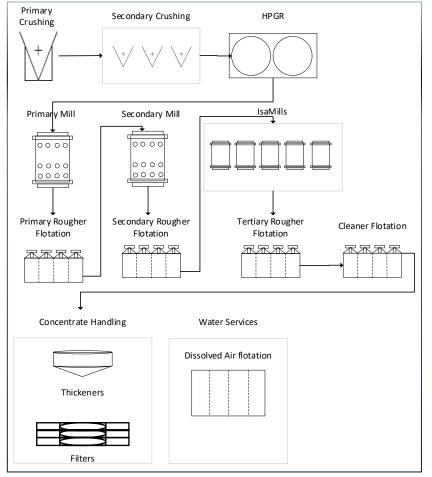
- Commissioned in 2008
- World's largest PGM concentrator
  - 9.5 Mtpa throughput

#### Mogalakwena South Concentrator

- Commissioned in 1993
  - 4.5 Mtpa throughput
- Conventional mill float 3 circuit

### Mogalakwena North Concentrator

#### Simplified flow diagram



Crushing circuit with primary gyratory crusher, secondary cone crushers and high-pressure grinding roll in tertiary crushing application

Three stage grinding circuit comprising of two ball mills and 5 IsaMills™

Flexibility to operate the circuit in MF2 (Mill – Float – Mill – Mill – Float) or MF3 (Mill – Float – Mill – Float – Mill – Float – Mill – Float) configuration

 $Dissolved\ air\ flotation\ (DAF)\ plant\ installed\ to\ improve\ quality\ of\ process\ water\ by\ reducing\ microbial\ loading\ to\ improve\ flotation\ efficiency$ 

Jameson cleaner circuit being commissioned as part of the footprint reduction project to replace conventional cleaner bank





### Mogalakwena North Concentrator

Commissioning of Jameson cleaner circuit to reduce concentrate tonnes produced while maintaining recovery

Reduced downstream Improved energy Improved metallurgical impact Reduced electricity Reduced material Mass pull & water handling and consumption logistics 0.5 - 2ppt~20% 10 – 15% Reduced carbon footprint Reduction in concentrate to Producing less smelters concentrate at the same recovery

#### **Milestones**



#### H1 2025 Benefits of mass pull reduction



9% improved mass pull



9% reduction in trucks on the road



5% reduction in electricity consumption

# Robust approach to managing tailings storage facilities

Overview	Performance Monitoring	Governance	GISTM Conformance
Two TSFs : Vaalkop (1&2) and Blinkwater (1&2)	No stability concerns identified	Rigorous internal and external validation	GISTM compliant SANS 10286 compliant
Vaalkop: Inactive since 2021	Trigger Action Response Plans (TARPs) in place	Internal Responsible Tailings Facility Engineer	Latest GISTM Disclosure Report for Vaalkop and Blinkwater TSFs publicly
Blinkwater 1: Active, capacity up to 2028	Monitoring includes:  o Drone Surveying	Independent Engineer of Record (SRK)	available from 5th August 2025
Blinkwater 2: Expansion of overall TSF, Commenced construction in	<ul> <li>Satellite displacement monitoring</li> </ul>	Independent Technical Review Board	
2025	<ul> <li>Slope stability and seepage</li> <li>Groundwater pressure and levels</li> <li>Ground movement or deformation</li> </ul>	External Dam Safety Review	

## Sandsloot Underground

# Resource development plan



The Sandsloot resource was selected as the **highest-value case for initiating** an underground mine.

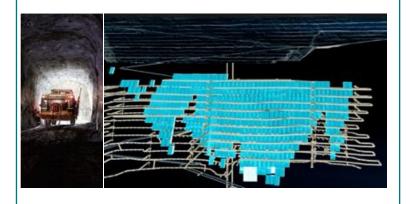
# Exploration decline



H1 2025: 1.6km developed, 12.8km underground exploration drilled.

Exploration decline intersecting the reef and bulk sampling commenced.

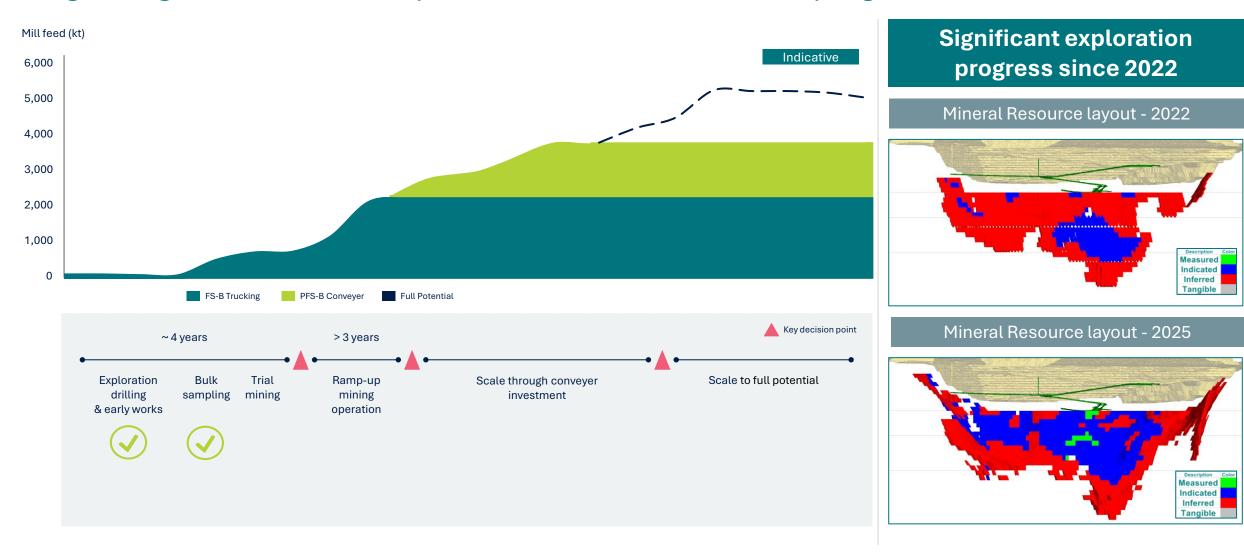
# Large-scale mine



# Modular execution with scalability to deliver 4-6 g/t

This approach aims to fully develop the Mogalakwena Tier 1 orebody to its maximum potential

## Progressing Sandsloot UG – Exploration continues & bulk sampling commenced



### Value over volume – Sandsloot underground project progresses to feasibility study

Prefeasibility study completed in H1 2025, Now progressing the feasibility study



Capex guidance remains R1.5 – R2.5 bn p.a until 2027



Outcome confirms geological parameters and outlook presented at Capital Markets Day



Strategy is value over volume – balancing AISC reduction and volume growth initially at 2Mtpa



Targeted completion of feasibility study & investment decision - H1 2027

#### Reef intersection



Key milestones for H1 2025

**Exemplary** safety

over 250 days LTI-free

12.8 km

underground exploration drilling

31 kt

bulk ore sample stockpile

1.6 km

decline development in H1 2025

#### Mogalakwena achieved IRMA 50 certification

IRMA: Independent, comprehensive assurance standard for all mined materials (excluding energy fuels), providing:

- 1 A global third-party assurance system for responsible mining, credibly measuring environmental and social impacts
- A building block from a wide range of existing, recognised standards
- Recognition and incentives to mines for protecting social and environmental values, while promoting best practices

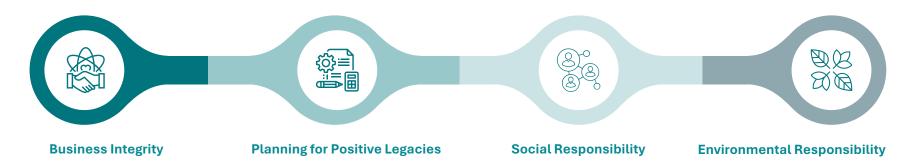
#### IRMA Initiative for Responsible Mining Assurance

#### The IRMA Vision

A world in which the mining industry respects human rights and aspirations of affected communities, provides safe, healthy and supportive workplaces, minimizes harm to the environment, and leaves positive legacies.

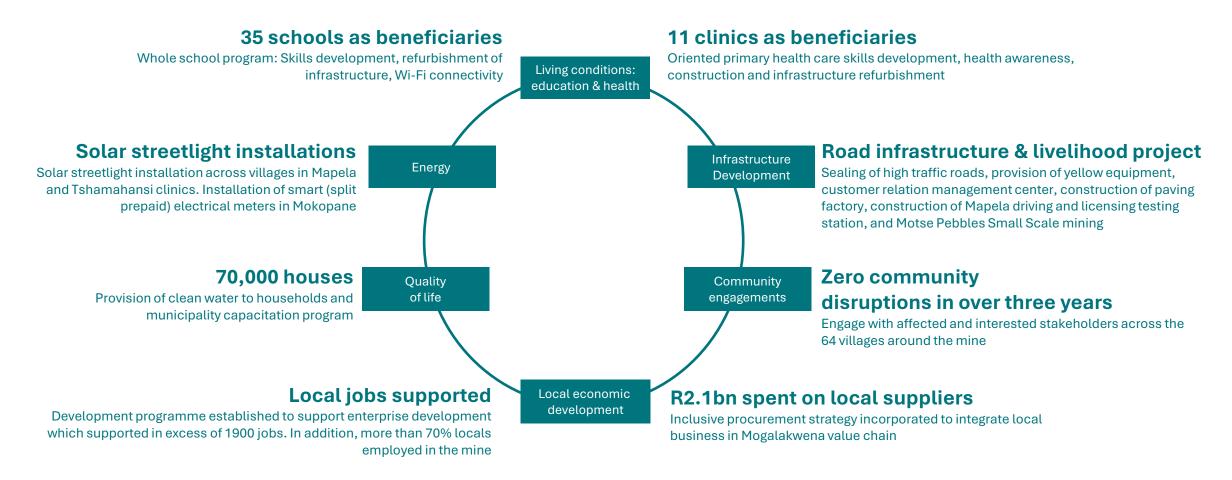
#### The IRMA Standard separates into four principal areas

Overall, there are 400 individual requirements and 40 critical requirements

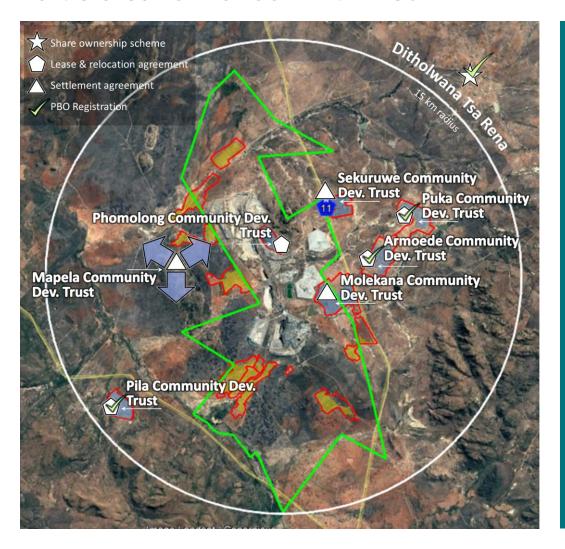


#### Building resilient communities

To be productive, safe, responsible and sustainable, Mogalakwena operation identified key factors and areas for development to create sustainable and resilient communities through Social Labour Plans



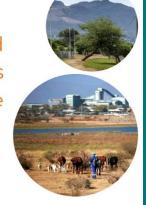
#### Value creation for communities



Seven (7) Community Trusts supported and operating in Mapela, aimed to support the self-defined Vision.

#### Mapela Vision 2040

A stronger, more resilient and connected platinum mining village, driven by its people, assets and way of life to achieve socio-economic transformation



#### Founded on 6 key pillars:





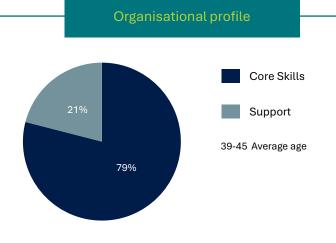








### Our people: driving operational excellence



48% of the workforce are females in technical and senior roles

<0.20% Low turnover rate

1% of the workforce are living with disability

70% of the workforce are from the local communities

95% of the workforce are qualified and digitally literate

#### Compelling employee value proposition

Employee wellness

Incentivise high performance

Culture

Career development



# Strengthening technical

Skills development, and social responsibility makes us a long-term strategic investment



Mining academy



**Process academy** 



**Engineering academy** 



Early talent programmes









# Closing

#### A world class asset delivering resilient returns with multiple growth optionality

Assets

Resource endowment supporting growth

86 years reserve

>150 years resource

Industry-leading concentrator capacity

14Mtpa throughout

World's largest PGM concentrator

Operational excellence

Mining more with less

Efficiency & productivity improvements in drilling & load and haul

Resilient performance
\$900-950/3E oz
H1 cost curve target

Sandsloot underground potential

+10-50% PGMs

Blending open pit with underground ore,
Underground grade 4-6 g/t 4E

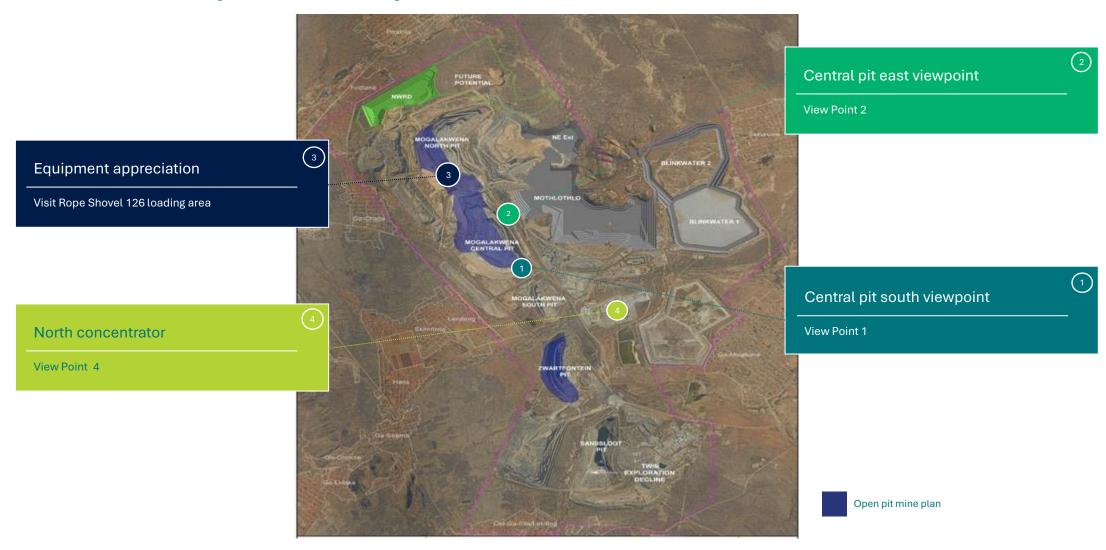
Improvement in AISC & long term value

10-20% lower AISC

Driving Mogalakwena further down the cost curve

Committed to zero harm and integrating sustainability in all that we do

# Where we will take you and what you will see





# Thank you

