



Mogalakwena Investor Visit

General Overview

March 2025

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Alternative performance measures

Throughout this presentation a range of financial and non-financial measures are used to assess our performance, including a number of the financial measures that are not defined under international financial reporting standards (IFRS), which are termed 'alternative performance measures' (APMs). Management uses these measures to monitor Anglo American Platinum's financial performance alongside IFRS measures because they help illustrate the underlying financial performance and position of Anglo American Platinum. These APMs should be considered in addition to, and not as a substitute for, or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. APMs are not uniformly defined by all companies, including those in Anglo American Platinum's industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies.

Agenda for the site visit

| Thursday 27 March | | | | |
|-------------------|---|---------------------------|--|--|
| Start time | Agenda Topic | Speaker | | |
| 19:00 | Overlay of programme and induction video | Theto Maake | | |
| 19:10 | Welcome and opening remarks | Craig Miller | | |
| 19:15 | Mogalakwena site visit presentation Kobus Van Den Berg and senior leadership te | | | |
| 20:00 | Q&A | | | |
| 20:15 | Dinner and drinks | | | |
| 21:00 | End of event | | | |
| Friday 28 March | | | | |
| 05:30 | Checkout | | | |
| 06:00 | Depart Ranch Hotel to Mogalakwena Complex | (with a packed breakfast) | | |
| 08:00 - 13:15 | Site visit at Mogalakwena Complex | Group 1 & Group 2 | | |
| 13:20 | Travel to Polokwane Airport | | | |
| 15:30 | Flight from Polokwane Gateway Airport to Fireblade Aviation | | | |
| 16:30 | Arrival at Fireblade & shuttle transfer to OR Tambo | , | | |

Welcome and opening remarks



Mogalakwena investor visit presentation



Key discussion points

- Mogalakwena senior leadership team
- The industry's most exciting endowment
- Overview of Mogalakwena
- Significant progress made towards zero harm
- Building resilient communities
- Operational excellence
- Our people: driving operational excellence
- Growth

Senior leadership team: guiding our future

usiness Improvement

(Acting)

Open-pit mine **Underground mine** AAP concentrators Kobus van den Berg Stephan Nothnagel Lindani Ntombela General Manager UG Exploration Senior Project and Studies General Manager Emanuel Sekgokong Jacques Breytenbach Refilwe Mafiri Jaco Pieters Herman Kemp Manager Mining, Manager Mining Principal Minina Principal Project Concentrator Load and Haul Drill & Blast Manager Manager Adriaan Nell Derick du Plessis Nthabiseng Maseko Alwyn Jordaan Sam Kgarimetsa General Manager Technical Manager Principal Projects Manager Mining Senior Engineering Corporate Affairs & & Integration Manager Sustainable Impact Wandy Maredi Arné Grobbelaar Jorge Santos Ricci Finn Gerald Mabula Senior Engineering People & Organisation Geology Manager Manager Manager Technical Minina Manager Mineral Residue Manager Rameck Zishiri **Mahlodi Tema** Erens Rikhotso **GrantSandow** Section Manager Senior Commercial Senior Manager Manager Manager eople & Organisation Commercial SHE Carlyn Manchest Sam Gulubela Senior Manager SHE Manager

General Manager

Concentrators

Mvelo Dube

Senior Engineering

Manager Concentrators

Johan Steyn

Manager Technical

Concentrators

A world-class asset with upside through the underground



- Long-life open pits: No immediate need for underground development to sustain throughput and H1 cost curve position, optimised open pit operations delivering >1 Moz p.a.
- Sufficient concentrator capacity: We do not need investment for additional capacity
- Improved grade: Near-term open pit grade expected at 2.7–2.9 g/t, rising to 3.0 g/t in the mid-term; underground ore expected to be 4–6 g/t before blending
- Growth: Combining open pit and underground ore to enhance long-term value, further improvement in AISC and growth

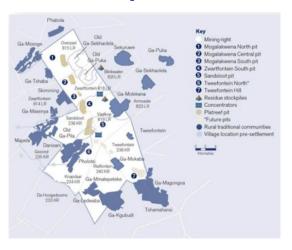
Mogalakwena location



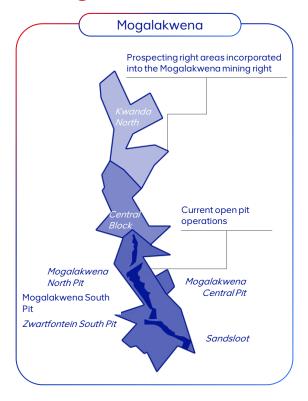
- Part of Limpopo Province
- Governance of Mogalakwena Local Municipality, Mapela Traditional Authority and Mokopane Traditional Authority
- 64 villages make up the Mapela and Mokopane Traditional Authorities



- A mine within communities
- Mining rights spread over Bushveld Complex
- Approximately 364k people around the boundaries of the mine
- ~70% of our total Mogalakwena workforce is sourced from local communities



Mogalakwena: The industry's most exciting endowment



| Reserve life | Resource life | Target cost position | Potential future role in portfolio |
|--------------|---------------|----------------------|------------------------------------|
| 86 years | 150 years | H1 | Growth operation |

Location Northern Limb, 30km north-west of Mokopane

Mining right Covers 372km²

IRMA status

50

Infrastructure 4 open pits (Zwartfontein, Mogalakwena south, central and north)

2 concentrators (North and South)

Twin exploration decline shafts at Sandsloot under development

Mining method Conventional drill, blast, load and haul surface-mining methods

Long hole open stoping for underground

Ore mined Platreef reef. Operating pit depths vary from surface to ~280m

Old-Ga-Pila/Lekiting

BLINKWATER 2

Where we will take you and what you will see

Equipment appreciation

Visit Rope Shovel 126 loading area

North concentrator

View Point 4

Central pit east viewpoint

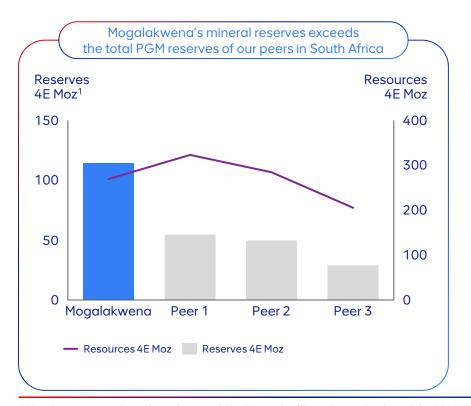
View Point 2

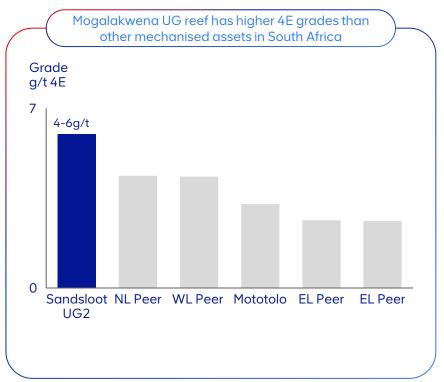
Central pit south viewpoint

View Point 1

Open pit mine plan

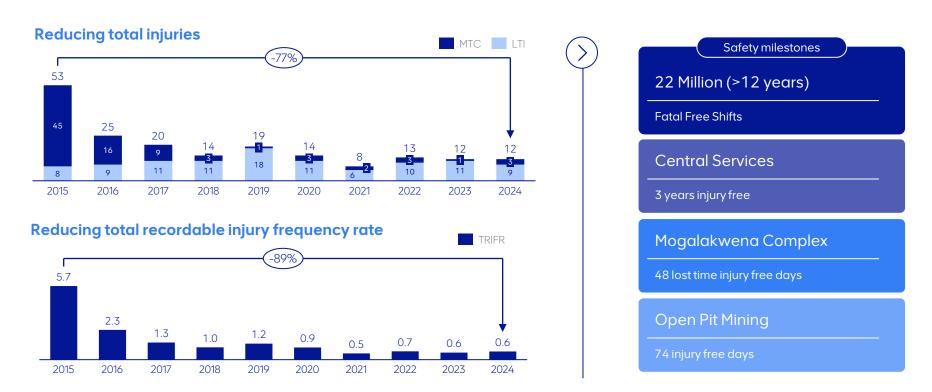
Massive ore body amenable to bulk underground mining





^{1.} Mineral resources are exclusive of mineral reserves; 2. Mogalakwena Sandsloot underground grades guided at 4-6 g/t 4E
Note: Figures are based on the latest reported Mineral Reserves and resources reports; with select peers reporting at 6E; NL = Northern limb; EL = Eastern Limb; WL = Western Limb Source: Company filings

Significant progress made towards zero harm



 $\underline{\mathsf{MTC}} - \underline{\mathsf{Medical}} \, \mathsf{Treatment} \, \mathsf{Case} | \, \mathsf{LTI} - \mathsf{Lost} \, \mathsf{Time} \, \mathsf{Injury} | \, \mathsf{TRIFR} - \mathsf{Total} \, \mathsf{Recordable} \, \mathsf{Injury} \, \mathsf{Frequency} \, \mathsf{Rate} \\$

Mogalakwena achieved IRMA 50 certification

IRMA: Independent, comprehensive assurance standard for all mined materials (excluding energy fuels), providing:

- 1 A global third-party assurance system for responsible mining, credibly measuring environmental and social impacts
- 2 A building block from a wide range of existing, recognised standards
- 3 Recognition and incentives to mines for protecting social and environmental values, while promoting best practices



The IRMA Vision

A world in which the mining industry respects human rights and aspirations of affected communities, provides safe, healthy and supportive workplaces, minimizes harm to the environment, and leaves positive legacies.

The IRMA Standard separates into four principal areas

Overall, there are 400 individual requirements and 40 critical requirements

Business Integrity

Planning for Positive Legacies

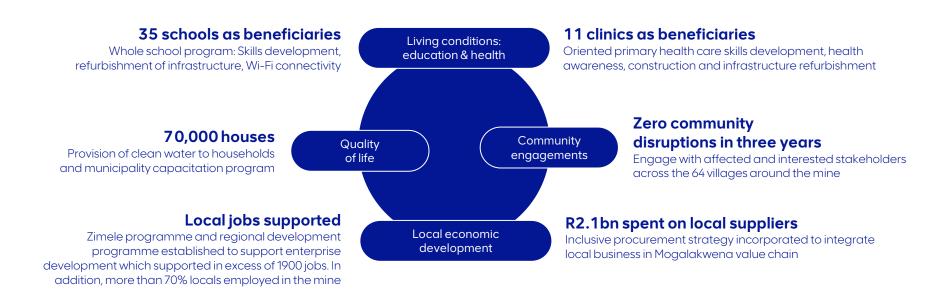
Social Responsibility

Environmental Responsibility

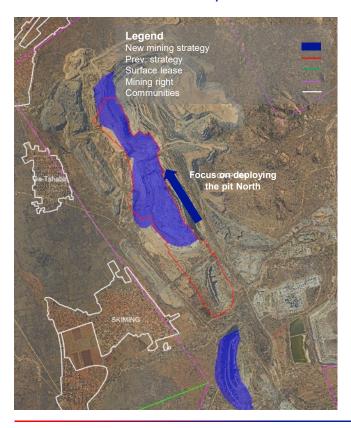
Sustainability

Building resilient communities

To be productive, safe, responsible and sustainable, Mogalakwena operation identified key factors and areas for development to create sustainable and resilient communities through Social Labour Plans



Revised mine plan unlocking key benefits



What did we do?

Pit optimisation

- Mining north, targeting lower strip ratio cuts
- · Improved cut designs reducing waste

Dump optimisation

· Activation of north waste rock dump

Grade

Focus on high to medium-grade ore exposure



Medium term key benefits

Total tonnes ~ 90 – 120 Mtpa

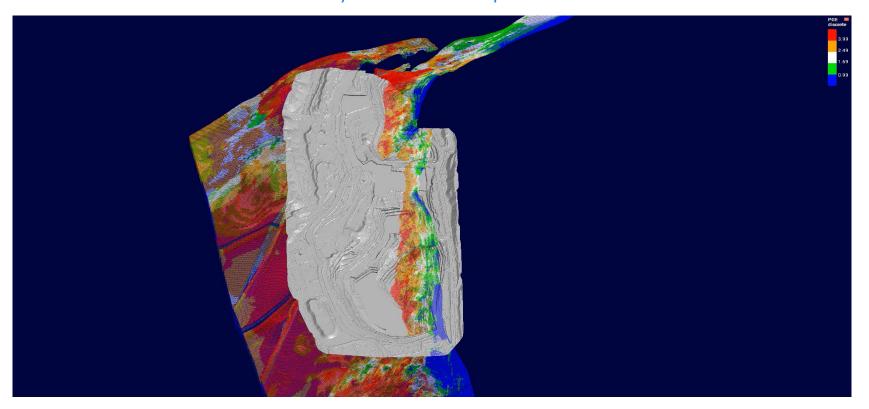
Grade ~ 2.7-3.0 g/t

Strip ratio $\sim 4.5 - 6.7$

PGMs 1.0 Moz

AISC H1 cost curve

Our world-class ore body – central pit

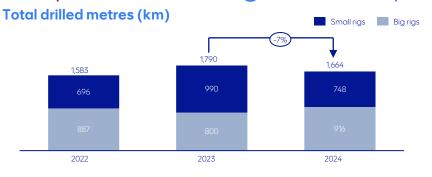


PLATINUM

Open pit activity-based snapshot



Improved drilling efficiency



Key highlights



4% higher blasted tonnes with the same fleet size



Improved quality over speed

- Quality of drilling
- Quality of charging practices in blasting

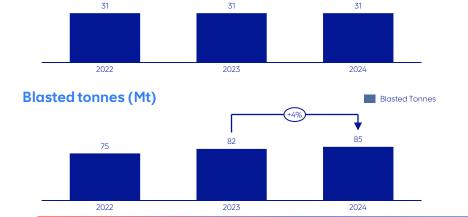


Improved fragmentation

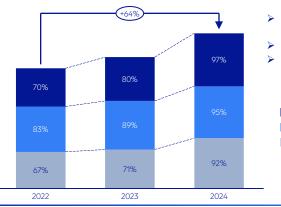


Improved fleet availability

Fleet size



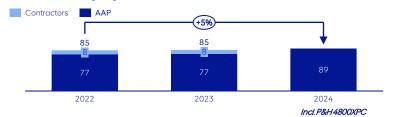
Mine to plan compliance (%)



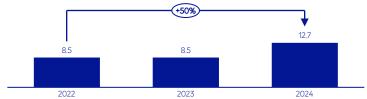
- YoY mine to plan compliance improvement
- Mine Plan redesign (Q1 2024)
- Disciplined execution of plan

Load and haul efficiency

Tonnes mined (Mt)

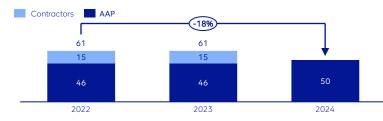


Average tonnes moved per loader (Mt/loader)



Incl.P&H4800XPC

Truck fleet (Count)



Focus areas



Short haul opportunities (NWRD & Bundwall route reduction)



Minimise excessive shovel relocations by unlocking geometric compliant loading faces



Stabilise noticeable improvement on shovel rates



Multiskilling & Operator Proficiency



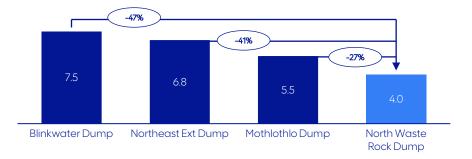
Unit cost (R/tonne)

(2022 to 2024)

Enabling shorter hauls for efficiency



North pit hauling distance to dump site (km)



North waste rock dump operational excellence benefits

- Shorter haul distances and shorter cycle times
- · Higher tonnes per truck realised
- Reduced shovel hanging time
- Reduced truck requirement and capital spend

Industry-leading concentrator capacity

1 Crushing 2 Milling 5 Flotation 4 Concentrate handling

Mogalakwena North Concentrator

- Commissioned in 2008
- World's largest PGM concentrator
 - 9.5 Mtpa throughput

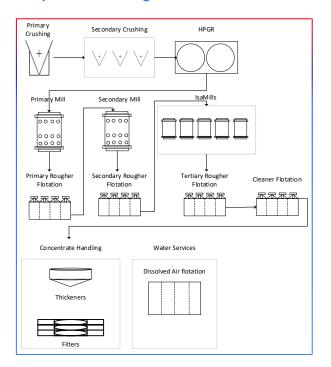
Mogalakwena South Concentrator

- Commissioned in 1993
- 4.5 Mtpa throughput
- Conventional mill float 3 circuit

Operational Excellence PLATINUM

Mogalakwena North Concentrator

Simplified flow diagram



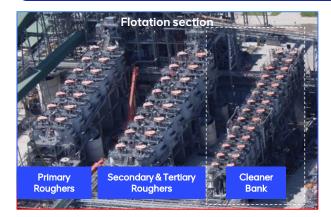
Crushing circuit with primary gyratory crusher, secondary cone crushers and high-pressure grinding roll in tertiary crushing application

Three stage grinding circuit comprising of two ball mills and 5 IsaMills™

Flexibility to operate the circuit in MF2 (Mill – Float – Mill – Mill – Float) or MF3 (Mill – Float – Mill – Float – Mill – Float – Mill – Float) configuration

Dissolved air flotation (DAF) plant installed to improve quality of process water by reducing microbial loading to improve flotation efficiency

Jameson cleaner circuit being commissioned as part of the footprint reduction project to replace conventional cleaner bank





Mass pull reduction project

Commissioning of Jameson cleaner circuit to reduce concentrate tonnes produced while maintaining recovery

Improved metallurgical efficiency

Mass pull



35-40%

Producing less concentrate at the same recovery

Reduced downstream impact

Concentrate tonnes to smelters



~20%

Reduction in concentrate to smelters

Improved energy efficiency

Number of trucks ~5,000 trucks pa



Free cash flow contribution to the portfolio

Milestones





Implementation of Jameson cell flotation technology to reduce concentrate produced while maintaining recovery efficiency to reduce smelter footprint

Growth

Sandsloot Underground

Resource development plan



The Sandsloot resource was selected as the highest-value case for initiating an underground mine.

Exploration decline





To date: 7km developed, 33km underground exploration drilled.

Exploration decline intersecting the reef: Q3 2024

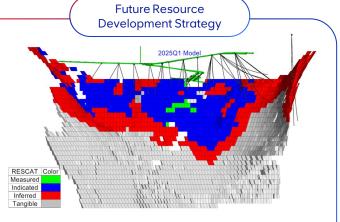
Large-scale mine



Modular execution with scalability to deliver 4-6 g/t

This approach aims to fully develop the Mogalakwena Tier 1 orebody to its maximum potential Growth PLATINUM

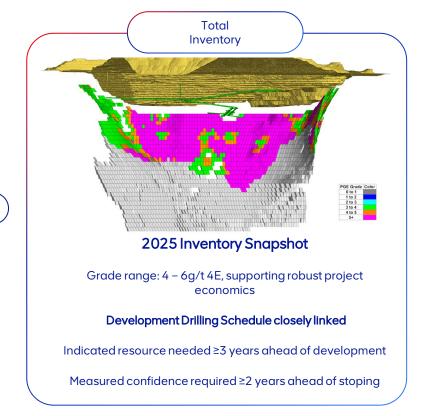
Sandsloot Underground Resource Confidence



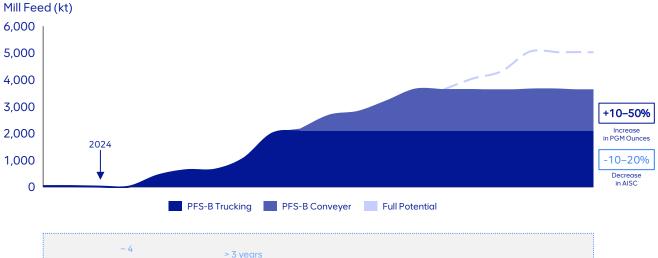
Resource-Driven Flexibility and Optionality

Drilling programs designed to maintain schedule agility and mining flexibility

Ensures sustainable progression toward trial mining and full-scale production



Multiple decision points scale the Sandsloot Underground development pathway

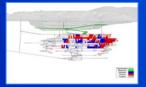




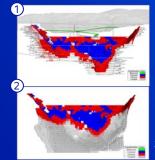
(A) Ramp up mining operation



(B) Investment in enabling infrastructure



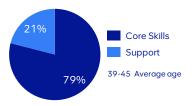
C Scale to full potential



People & Organisation PLATINUM

Our people: driving operational excellence

Organisational profile



40% of the workforce are females in Critical and Senior roles

<0.24% Low turnover rate

1% of the workforce are living with Disability

70% of the workforce are from the local Communities

95% of the workforce are qualified and digitally literate

Compelling employee value proposition

Employee wellness

Incentivise high performance

Culture

Career development



Strengthening technical capabilities

Skills development, and social responsibility makes us a long-term strategic investment



Mining academy



Process academy



Engineering academy



Early talent programmes

Closing



A world class asset delivering resilient returns with multiple growth optionality

Assets

Resource endowment supporting growth

86 years reserve

>150 years resource

Industry-leading concentrator capacity

14Mtpa throughout

World's largest PGM concentrator

Capabilities

Operational excellence

Mining more with less

Efficiency & productivity improvements in drilling & load and haul

Resilient performance

\$900-950/3E oz

H1 cost curve target

Growth

Sandsloot underground potential

+10-50% PGMs

Blending open pit with underground ore, Underground grade 4-6 g/t 4E

Improvement in AISC & long term value

10-20% lower AISC

Driving Mogalakwena further down the cost curve

Committed to zero harm and integrating sustainability in what we do



