

2013 ANNUAL RESULTS

3 February 2014



Real Mining. Real People. Real Difference.

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AGENDA

- Overview of 2013
- Safety, health & environment
- Operational review
- Review of markets
- Review of financial performance
- Portfolio restructuring update
- 2014 Outlook
- Q&A

OVERVIEW OF 2013

Chris Griffith, CEO

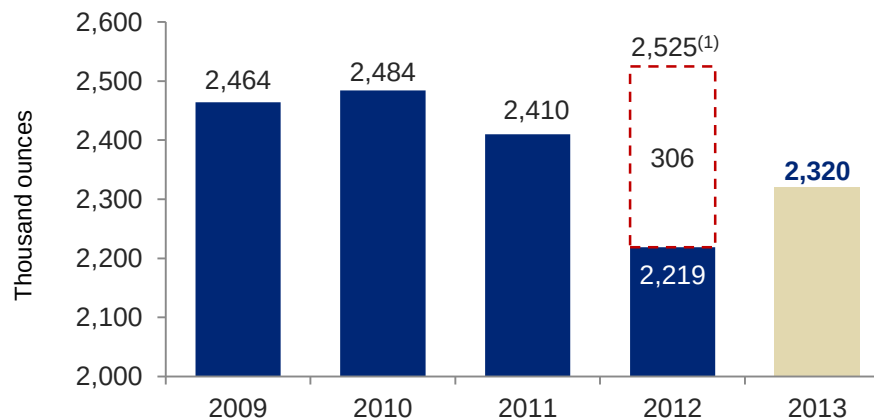


OVERVIEW OF 2013

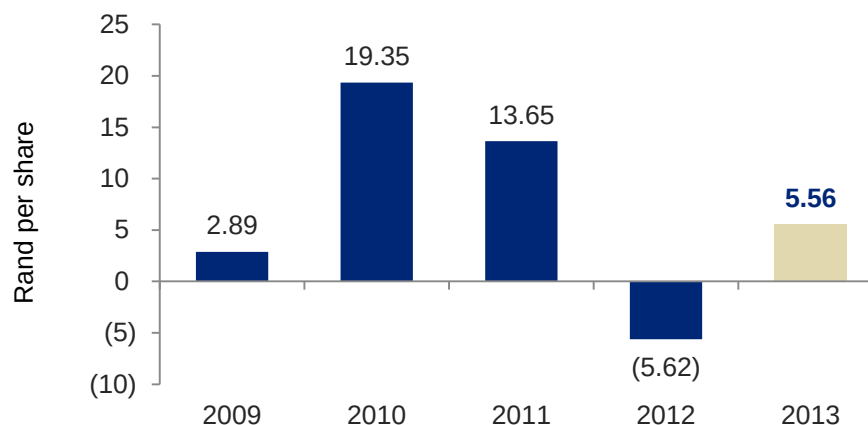
Solid foundation for the future

- Record year for safety performance
- Delivered on restructuring
 - Rustenburg reconfigured from 5 to 3 mines
 - 5,100 employees left the business
 - 2,300 redeployed to vacancies at other mines
 - R1.9bn benefits delivered
- Return to profitability
 - R2.9 billion improvement in headline earnings, despite restructuring cost in 2013
- Production and sales in line with strategy at 2.3 million ounces
- Solid and improved JV performance
- 52.4 4E million ounce increase in Mogalakwena ore reserves
- Unit costs contained - up 4% year-on-year

Equivalent refined platinum production



Headline earnings per share profile



(1) Normalised production in 2012 of 2,525 includes the 306,000 ounces of production that was lost as a result of the illegal industrial action.

SAFETY, HEALTH & ENVIRONMENT

Chris Griffith, CEO



SAFETY, HEALTH & ENVIRONMENT

Record safety performance

SAFETY

- Best ever safety performance
- Fatalities reduced 50% since 2011 and 76% since 2007
- LTIFR down 9% to 1.05 in 2013

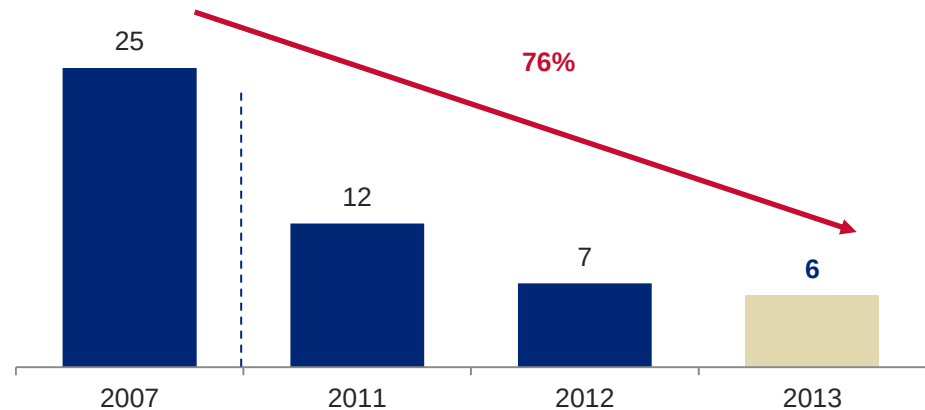
HEALTH

- Wellness programmes in place to address chronic conditions
- Ongoing programs to reduce exposure to noise and dust

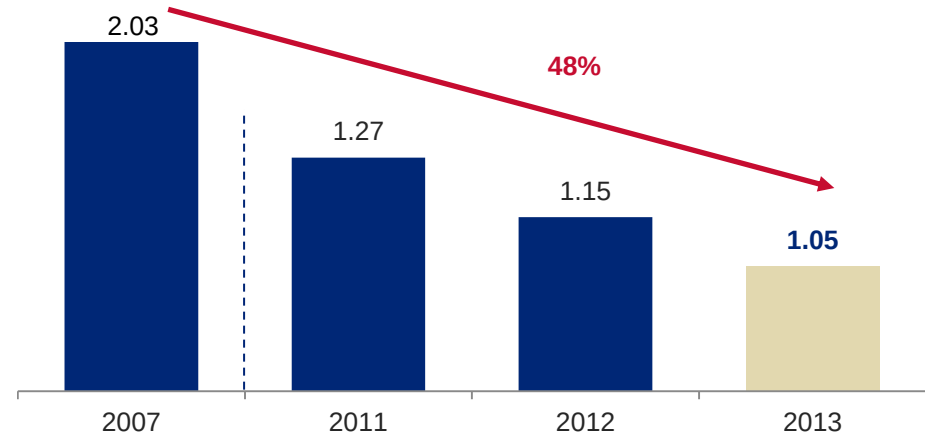
ENVIRONMENT

- Energy intensity reductions ongoing
- 17% reduction in water consumed post 2009 baseline
- Zero waste to landfill by 2020 on track

Fatalities



LTIFR (1)



(1) LTIFR = Lost-time injury frequency rate per 200,000 hours

OPERATIONAL REVIEW

Chris Griffith, CEO

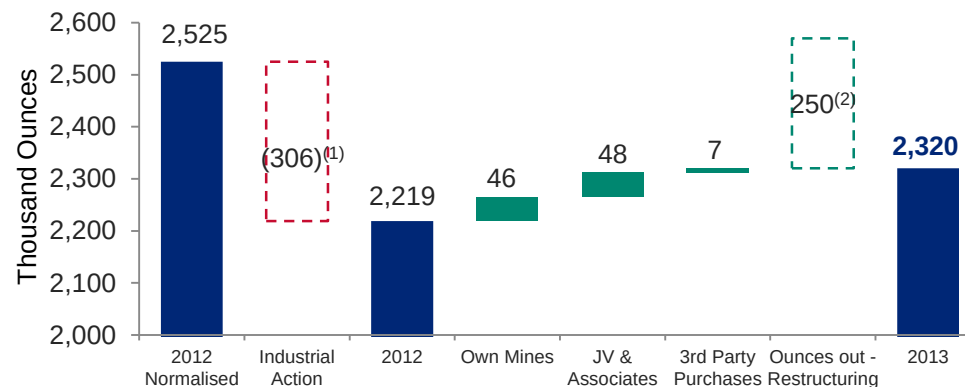


GROUP PERFORMANCE IN 2013

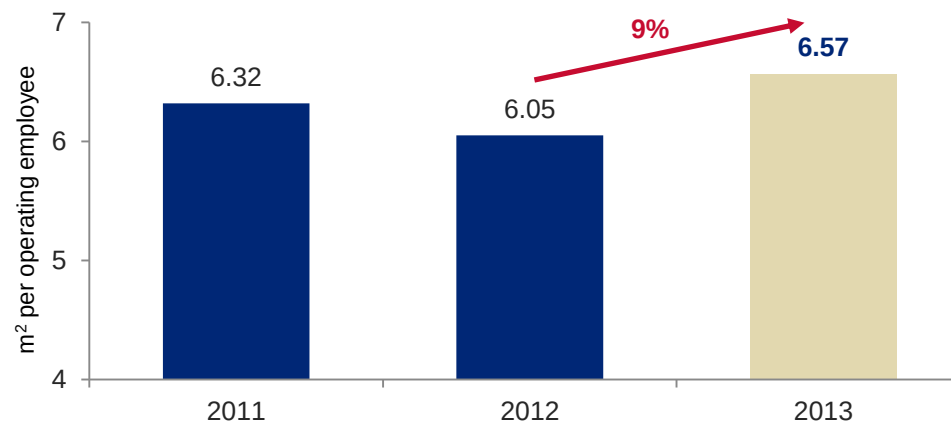
Delivered on production despite headwinds

- Equivalent refined platinum production increased 5% year-on-year
- Targeted production of 2.3 million ounces in line with strategy:
 - Stopped unprofitable production at Rustenburg
 - Aligned production with market demand
- Delivered on production despite headwinds

Group equivalent refined platinum production



Group labour productivity profile



(1) Lost production as a result of illegal industrial action in 2012 estimated at 306,000 platinum ounces.

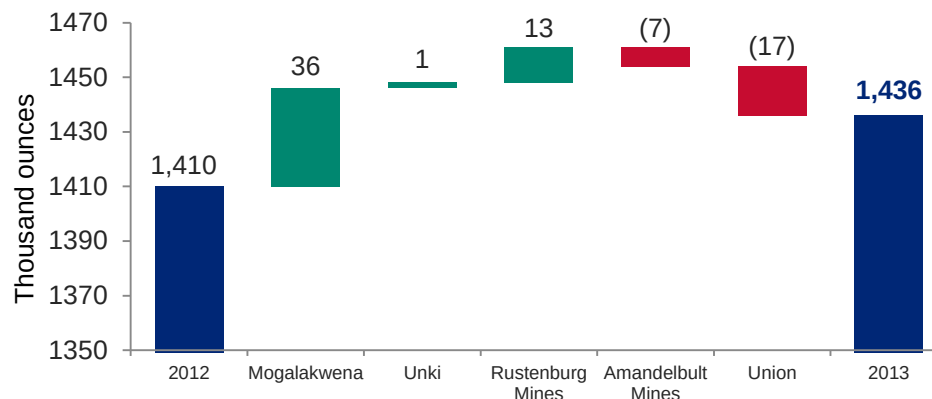
(2) Annualised ounces taken out of the production profile as a result of the restructuring

OWN MINES PERFORMANCE IN 2013

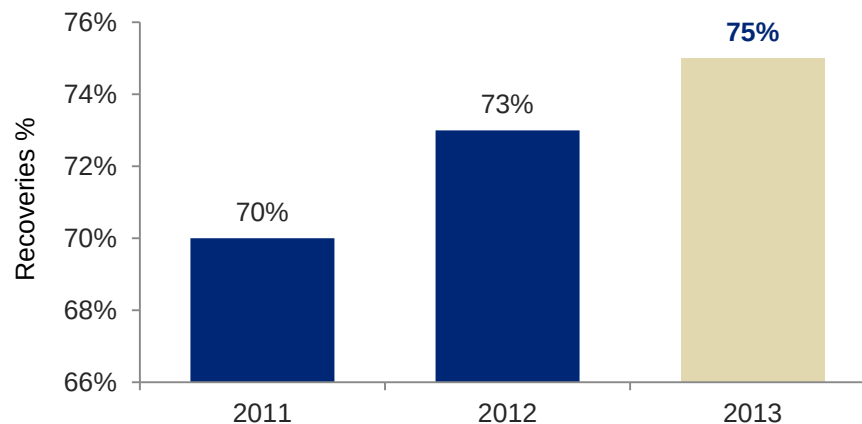
Record production at Mogalakwena and Unki

- Equivalent refined platinum production from own mines⁽¹⁾ increased 2% to 1.4 million ounces
- Rustenburg operations reconfigured into 3 Mines
- Union North and South mines combined into one entity
- Record production at Mogalakwena and Unki
- Tumela, Dishaba and Union lower production –
 - impacted by decision not to fill vacancies and production headwinds

Equivalent refined platinum production



Mogalakwena concentrator recoveries

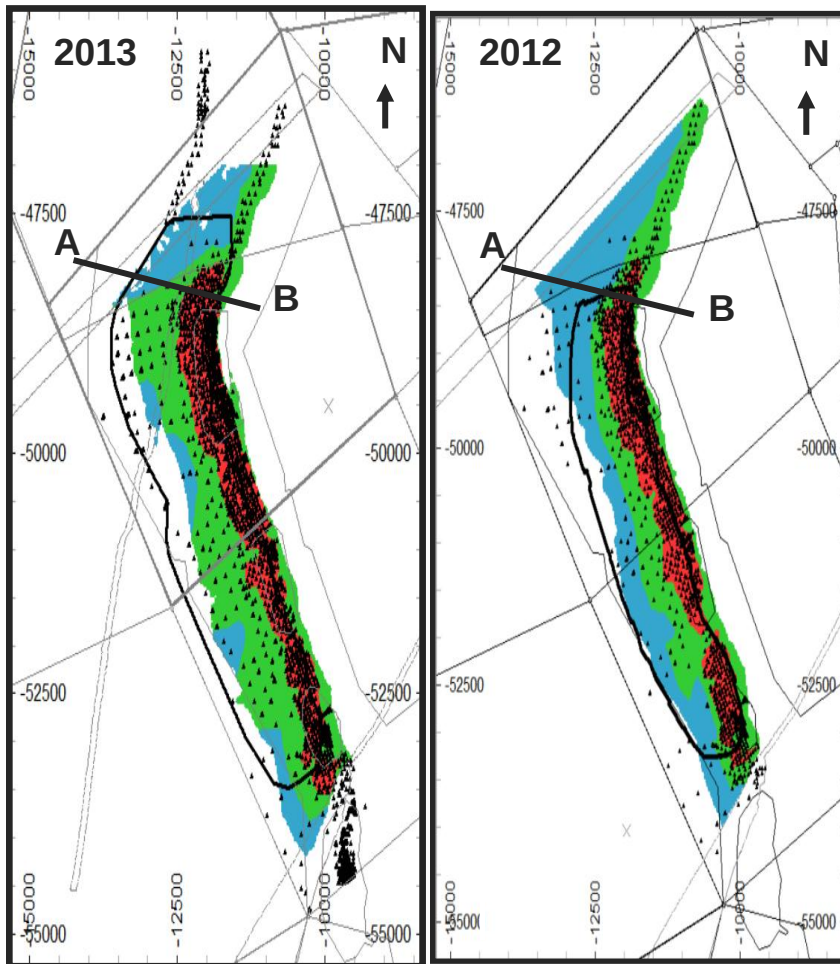


(1) Excluding Twickenham and Western Limb Tailings Retreatment plant

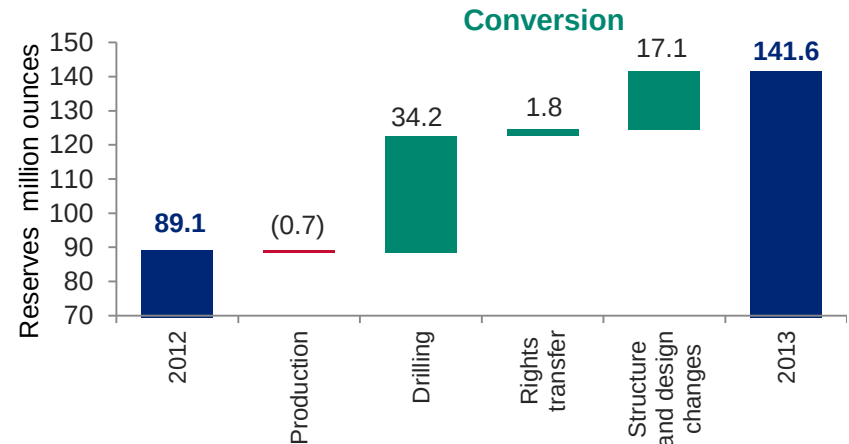
MOGALAKWENA RESERVES

Reserves have increased by 52.5 million 4E ounces (59%)

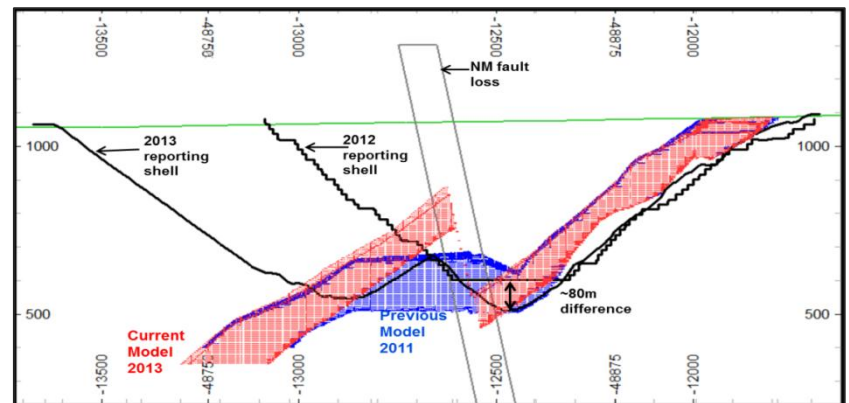
Expanded economic pit shell



Improved resource confidence



Enhanced structural interpretation

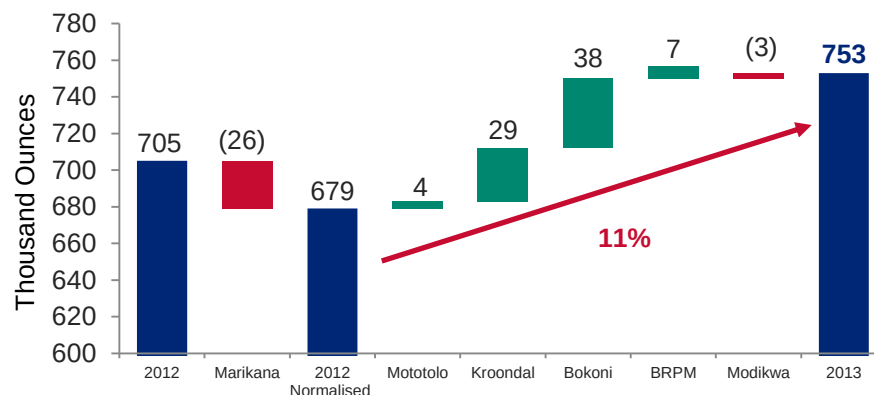


JV & ASSOCIATES PERFORMANCE IN 2013

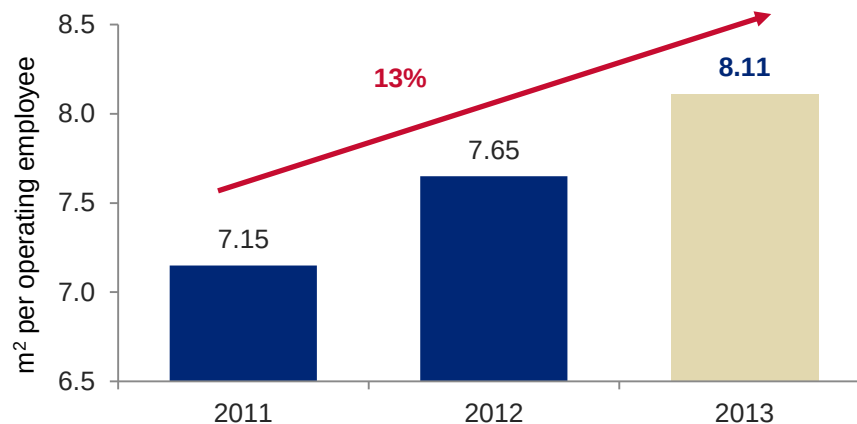
Solid and improved JV performance

- Stand out operational performance from JV operations
- LTIFR improvement of 18% from 1.03 in 2012 to 0.84
- Equivalent refined platinum production increased 11%
 - Bokoni increased 68%
 - Kroondal increased 14%
- Attributable cash operating cost per equivalent refined platinum ounce consistent year-on-year at R16,090
- Labour productivity performance improved 13% since 2011 to 8.11

Equivalent refined platinum production



Labour productivity profile

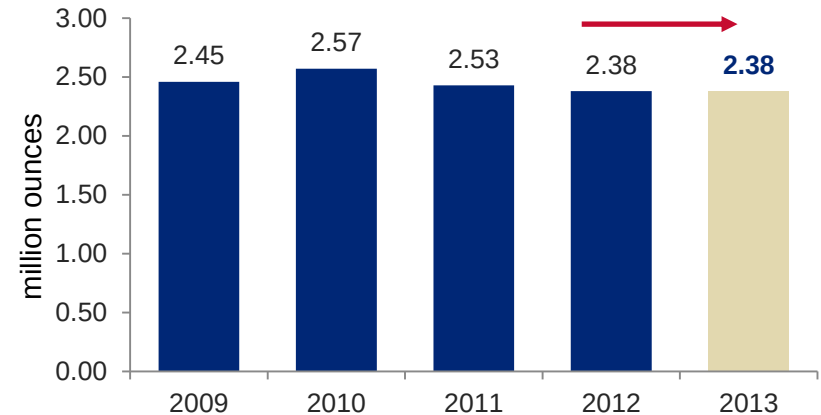


REFINED PRODUCTION AND SALES VOLUME IN 2013

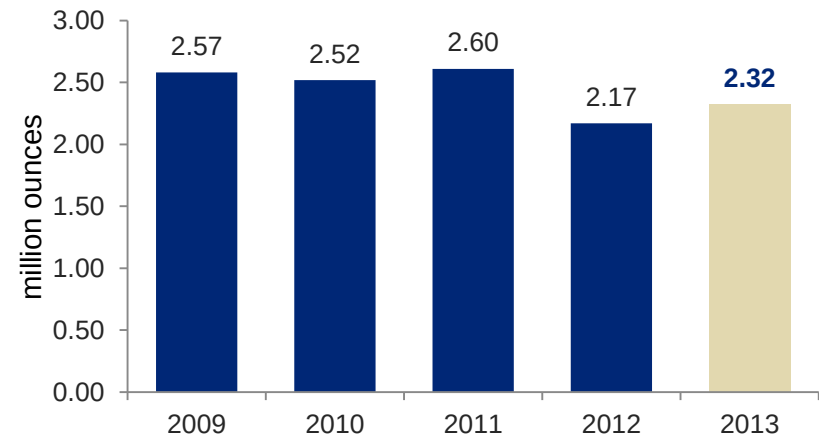
Strategy to produce and sell around 2.3 million platinum ounces maintained

- Equivalent refined production mined and purchased at 2.32 million ounces
- Refined platinum production was constant at 2.38 million ounces
- Sales volumes increased year-on-year but inline with strategy at 2.32 million platinum ounces sold

Group refined platinum production



Group refined platinum sales volume



REVIEW OF MARKETS

Chris Griffith, CEO



MARKET PRICES

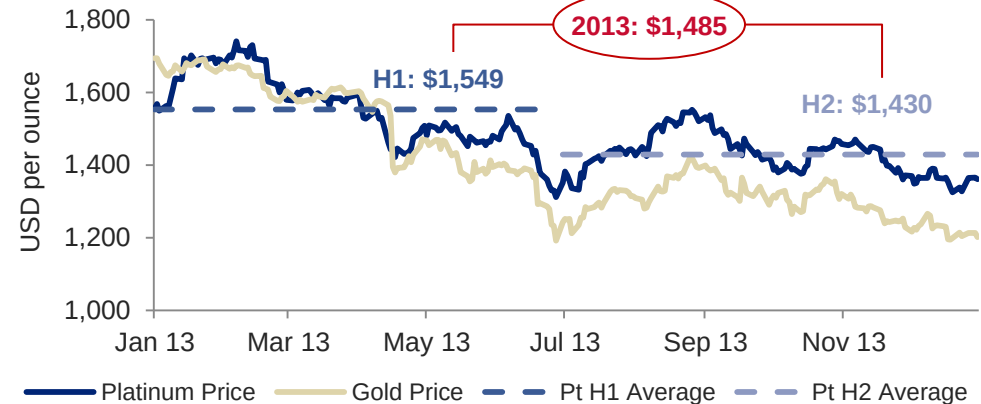
Weak PGM prices continue to depress margins

- Average realised US\$ platinum price declined by 3 % over the year – supply from above ground stocks and 11% weaker rand
- Platinum traded at a premium to gold in H2 – underpin from platinum's industrial uses

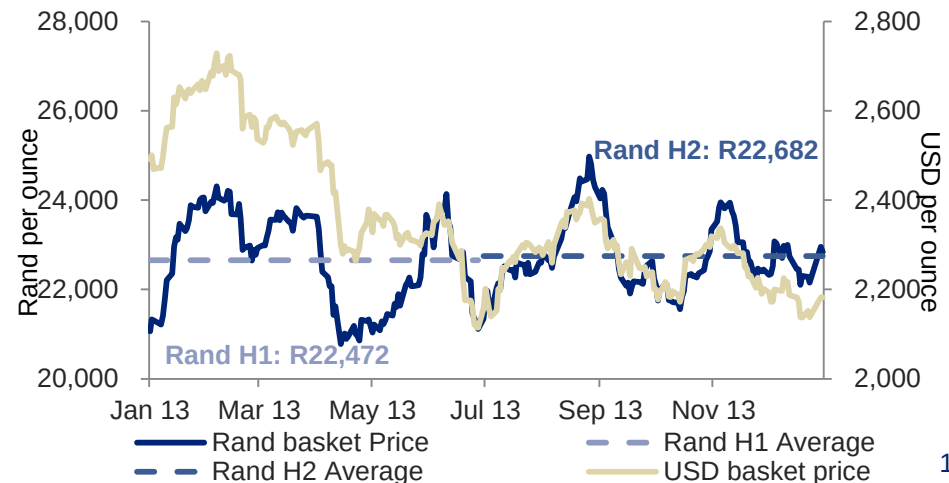
- Average US\$ basket price realized on sales declined by 3% over the year
- The weaker rand increased the monthly average rand basket price realized on sales by 14%

(1) Quoted prices are realised prices

Platinum price US\$ / oz ⁽¹⁾



Basket price ⁽¹⁾

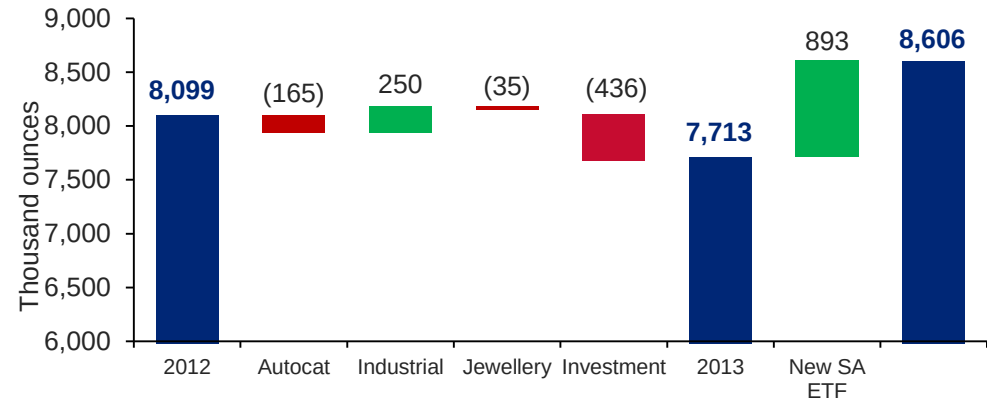


PLATINUM MARKET

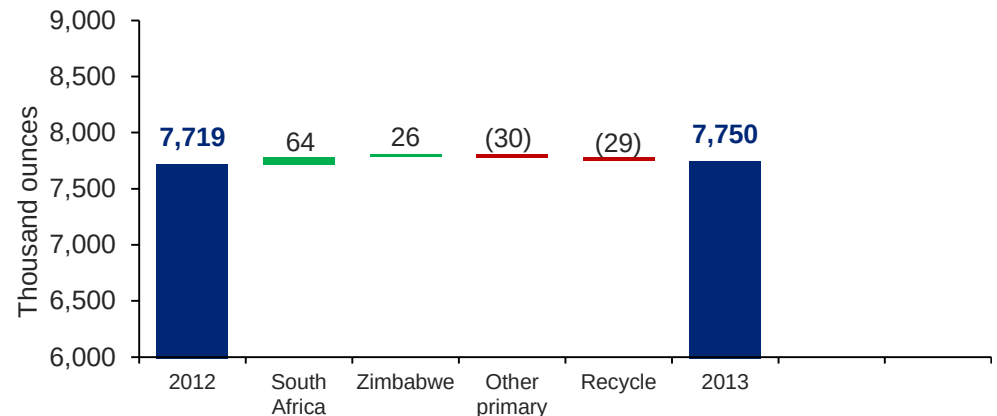
Deficit reduces above ground stocks for second year

- Autocatalyst demand down but slower rate of decline in EU markets – Industrial demand up on capacity increases in chemicals and glass
- Autocatalyst, jewellery, and industrial demand matched supply in 2013 – balanced market
- Unprecedented demand from new SA based ETF created significant deficit
- Annual deficit not reflected in price – second year of significant reductions in above ground stocks
- Primary supply remains constrained - secondary supply flat on lower jewellery recycle at low prices
- Near term deficits expected to drive price recovery - industrial demand growth and flat supply

Gross global platinum demand (koz)



Gross global platinum supply (koz)



PALLADIUM AND RHODIUM MARKET

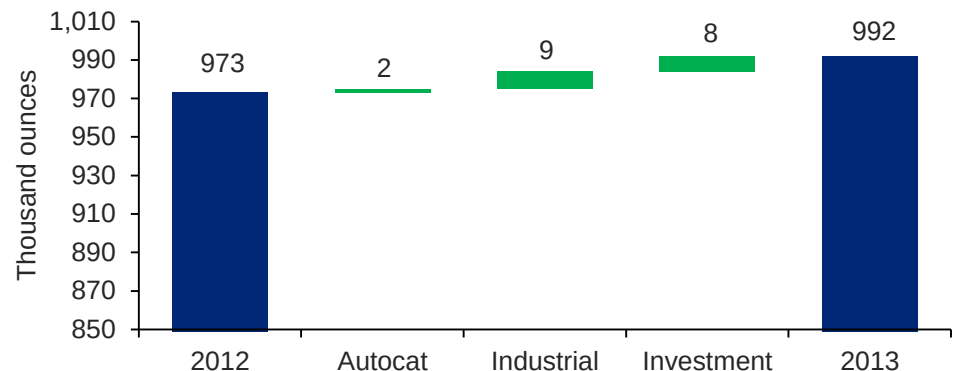
Solid fundamentals – stock overhangs remain

- Palladium market remains in deficit - strong gasoline autocatalyst demand, reduced ETF holdings and flat supply
- Price flat - deficit reduced above ground stocks
- Strong palladium autocatalyst in China and US to continue
- Rhodium demand growth returned – autocatalyst growing at low loading levels post 2007 thrifting programmes
- Rhodium price weak as surface stock levels flat

Gross global palladium demand (koz)



Gross global rhodium demand (koz)



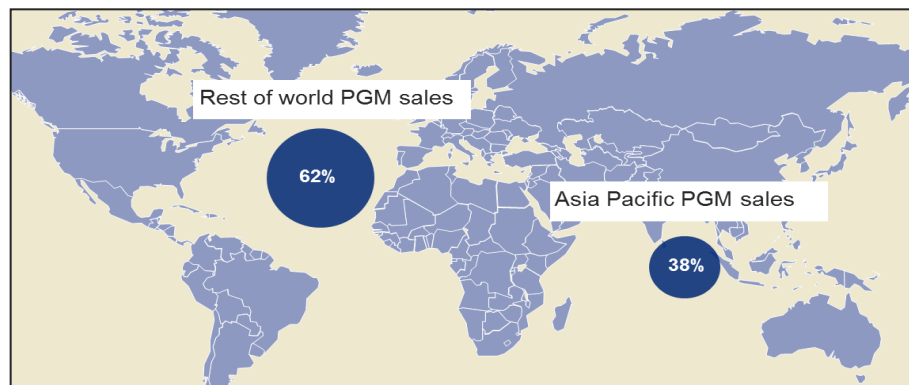
Source: Johnson Matthey and Anglo American Platinum.

COMMERCIAL STRATEGY

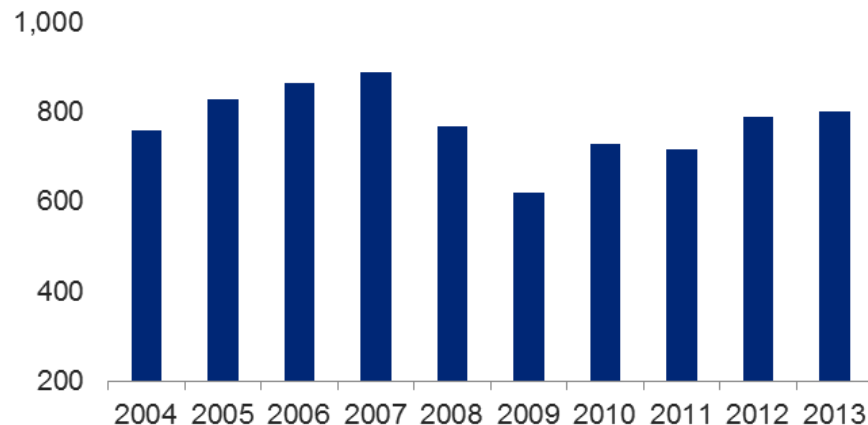
Adding value to underpin portfolio restructuring

- Commercial strategy implementation increased revenue in 2013 by over \$60 m
 - primarily due to elimination of discounts and increased sales of minor metals
- From end of 2013 no sales commissions (R418 m in 2013) and 80% of PGM sales no discounts.
- Benefits from participation in Anglo American Group commercial transformation include increased Asia Pacific access by Singapore sales team
- Engaged automakers to explore re-introduction of rhodium into autocatalysts to achieve emissions control cost savings

PGM sales



Rhodium autocatalyst demand



Source: Johnson Matthey and Anglo American Platinum

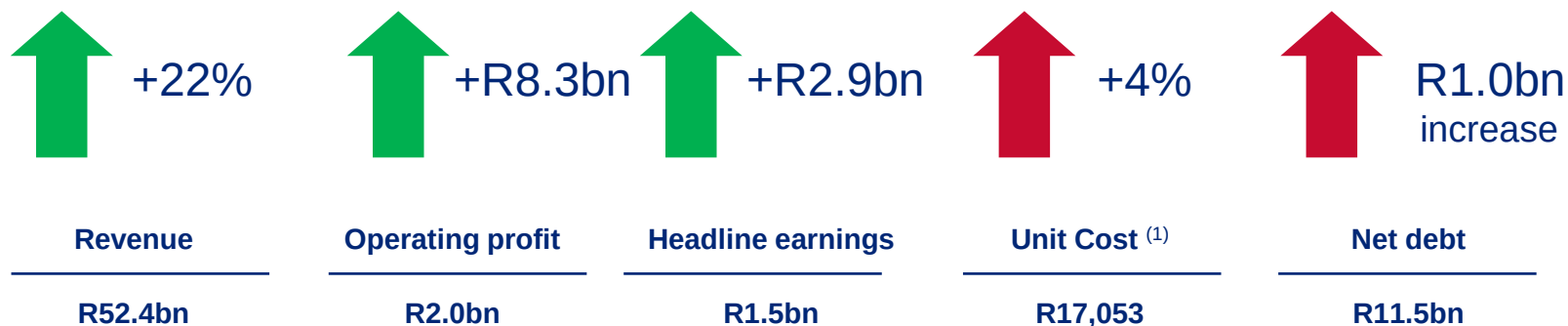
REVIEW OF FINANCIAL PERFORMANCE

Bongani Nqwababa, Financial Director

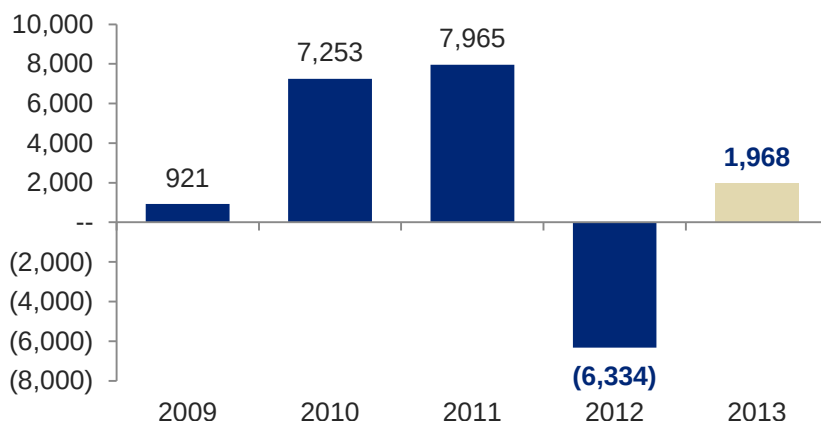


FINANCIAL REVIEW

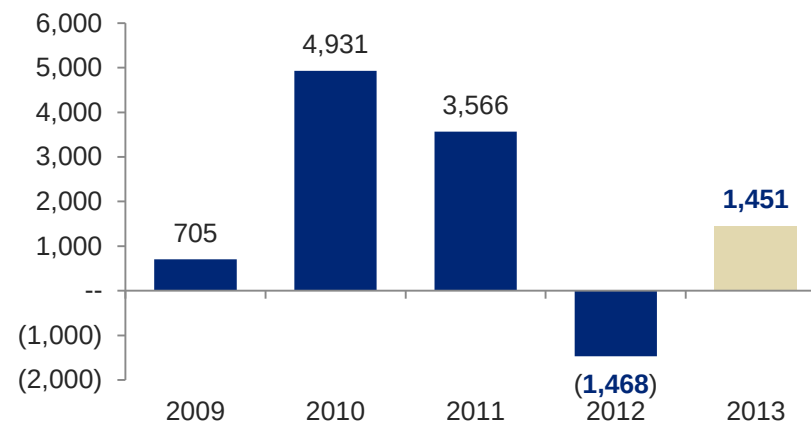
Return to profitability, despite inflationary pressure and weak commodity markets



Operating profit / (loss) (Rand million)



Headline profit / (loss) (Rand million)



(1) Excludes Twickenham which is a mine in development

KEY FINANCIAL MEASURES

Strategic steps taken to improve financial returns

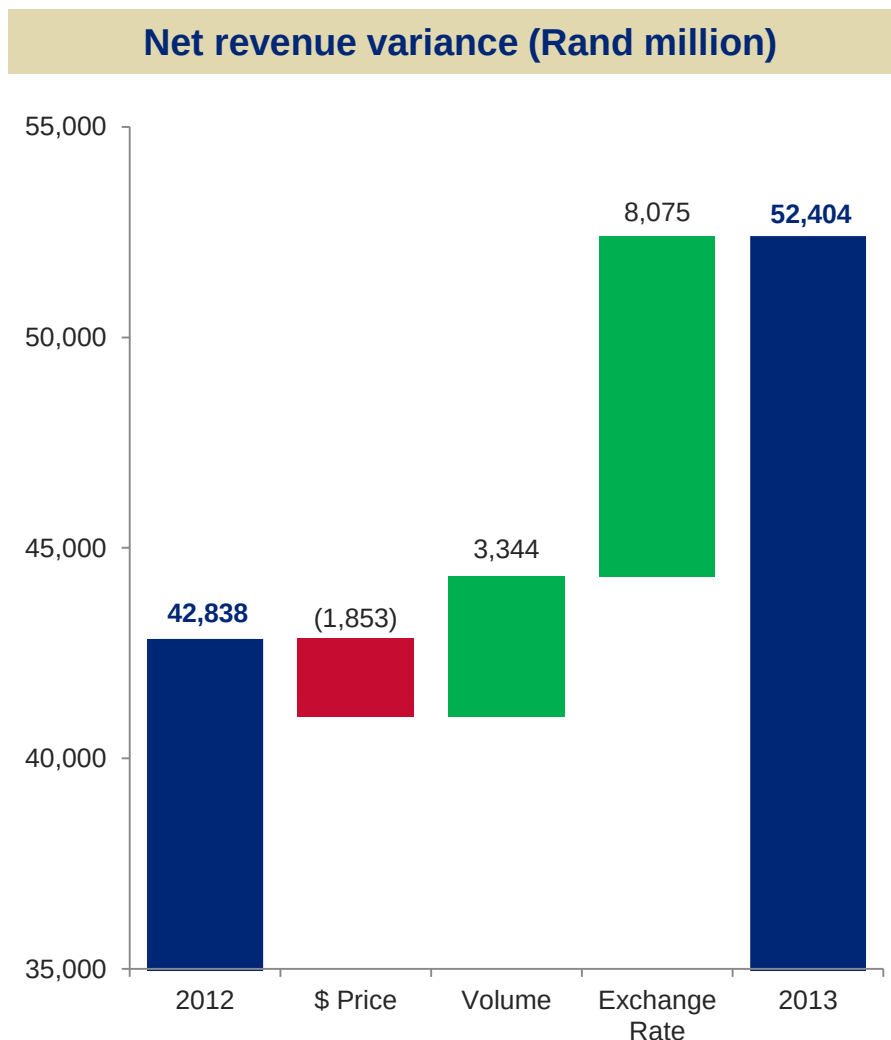
Rand million	31 Dec 2013	31 Dec 2012	% change
Basket price per platinum ounce (\$ per ounce)	2 326	2 406	3%
Basket price per platinum ounce (Rand per ounce)	22 586	19 764	14%
Net sales revenue	52 404	42 838	22%
Gross profit on metal sales (%)	11.8	2.1	10%
EBITDA ⁽¹⁾	6,515	(2,136)	405%
Operating profit / (loss)	1 968	(6 334)	131%
ROCE (%)	2.7	(11.7)	14%
Headline earnings / (loss)	1 451	(1 468)	199%
Headline earnings / (loss) per share (cents)	556	(562)	199%
Operating free cash flow	3 011	(717)	520%
Capital expenditure (excluding capitalised interest)	5,956	6 785	12%
Net debt	11 456	10 491	9%

(1) EBITDA equates to operating profit plus depreciation and amortisation, less the loss on associates and the associated tax

NET REVENUE

Benefit from volume increases and exchange rate

- Net revenue increased by 22% to R52.4 billion
 - Average realised platinum price decreased 3% to \$1,485 / oz in 2013
 - Average \$ basket price decreased by 3% to \$ 2,326/ oz
 - Refined platinum sales volumes up 7%
 - Further impacted by a 18% year-on-year depreciation in Rand/US Dollar exchange rate (2013: R9.71, 2012: R8.22)
 - Realised average rand basket price increased by 14% to R22,586 per platinum ounce in 2013



COST OF SALES

Costs impacted by above inflationary pressure

- Cost of sales increase of 10% mainly due to:
 - Production costs contained to a net 7% increase (on-mine costs +9%, processing -4%)
 - Purchase of metals – increase in volume and rand prices (+18%)
 - Other costs – increase in royalties and spend on bulk infrastructure at Unki (+19%)

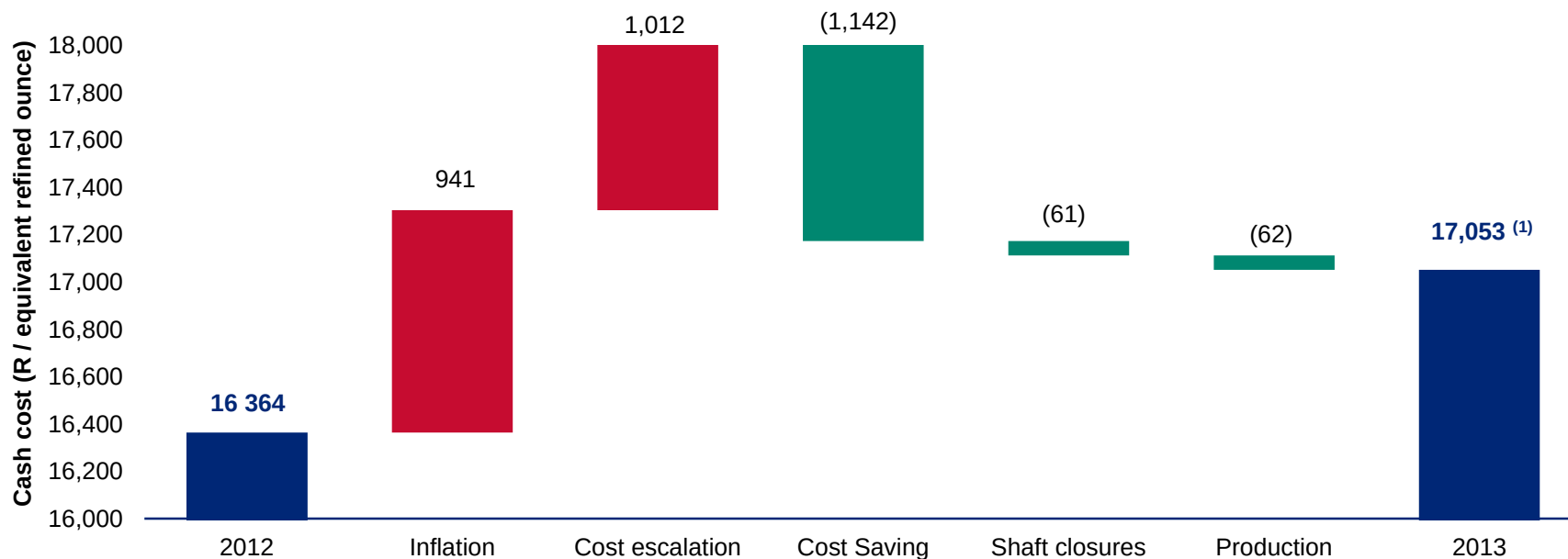
Rand million	31 Dec 2013	31 Dec 2012	% change
On-mine	30,201	27,607	+ 9%
Purchase of metals	10,582	8,959	+18%
Processing	5,546	5,789	(4)%
Smelting	2,968	3,096	(4)%
Treatment and refining	2,578	2,693	(4)%
Movement in inventories	(3,365)	(3,144)	+ 7%
Other costs	3,244	2,737	+ 19%
Cost of sales	46,208	41,948	+10%

UNIT COST VARIANCE ANALYSIS

Unit cost contained at +4%

- Internal mining inflation of ~8.9%
- Cash cost per ounce increase contained at 4%
 - Mined ounces production up 3%
 - Benefit realised through various cost savings initiatives

Unit cost increase contained at 4%



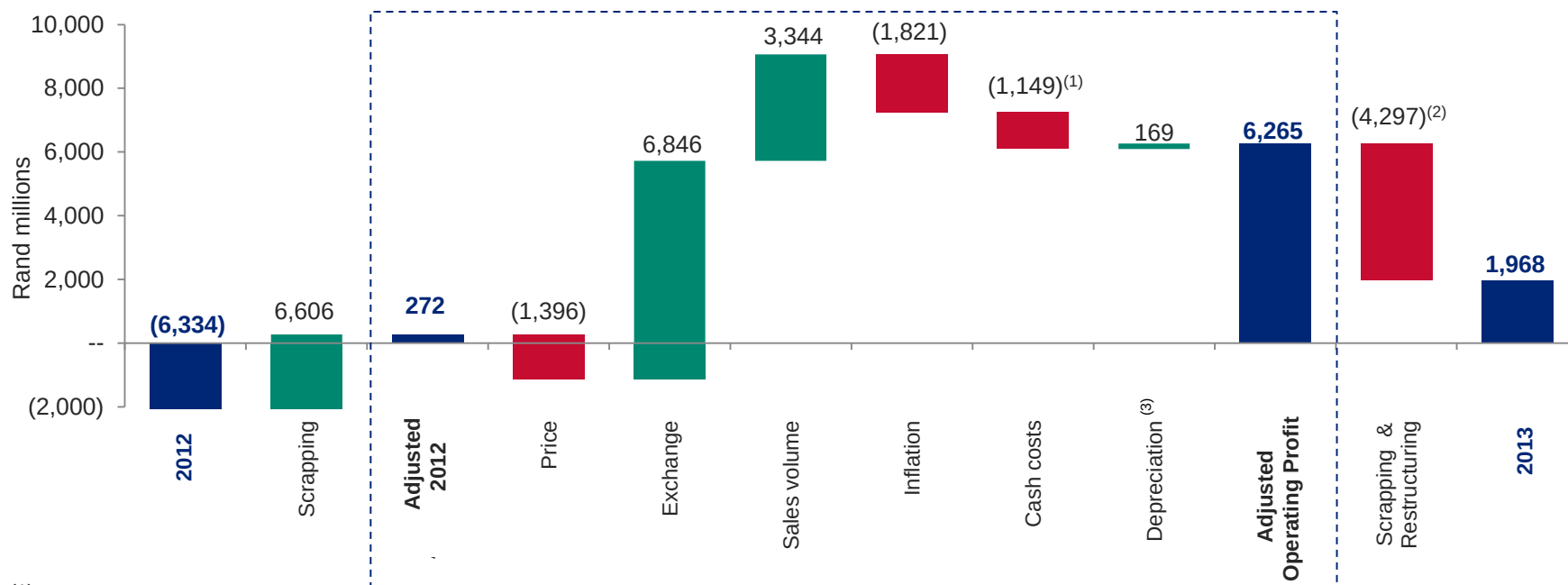
(1) Excluding Twickenham

OPERATING PROFIT VARIANCE ANALYSIS

Strong sales and weaker exchange rate help return to profitability

- Financial performance in 2013 driven by:
 - Weaker exchange rate benefitting revenue
 - Increased sales volumes and a focus on improving revenues from “minor” metals
 - Negatively impacted by lower realised USD prices, inflation and cash costs
 - Significant impact from the scrapping of assets and restructuring costs

Operating profit of R2.0bn



(1) Cash costs net of stock movement

(2) Scrapping of assets total R2,814 million; retrenchment and social impact mitigation plan costs total R1,483 million.

(3) Depreciation includes deferred waste stripping

HEADLINE EARNINGS

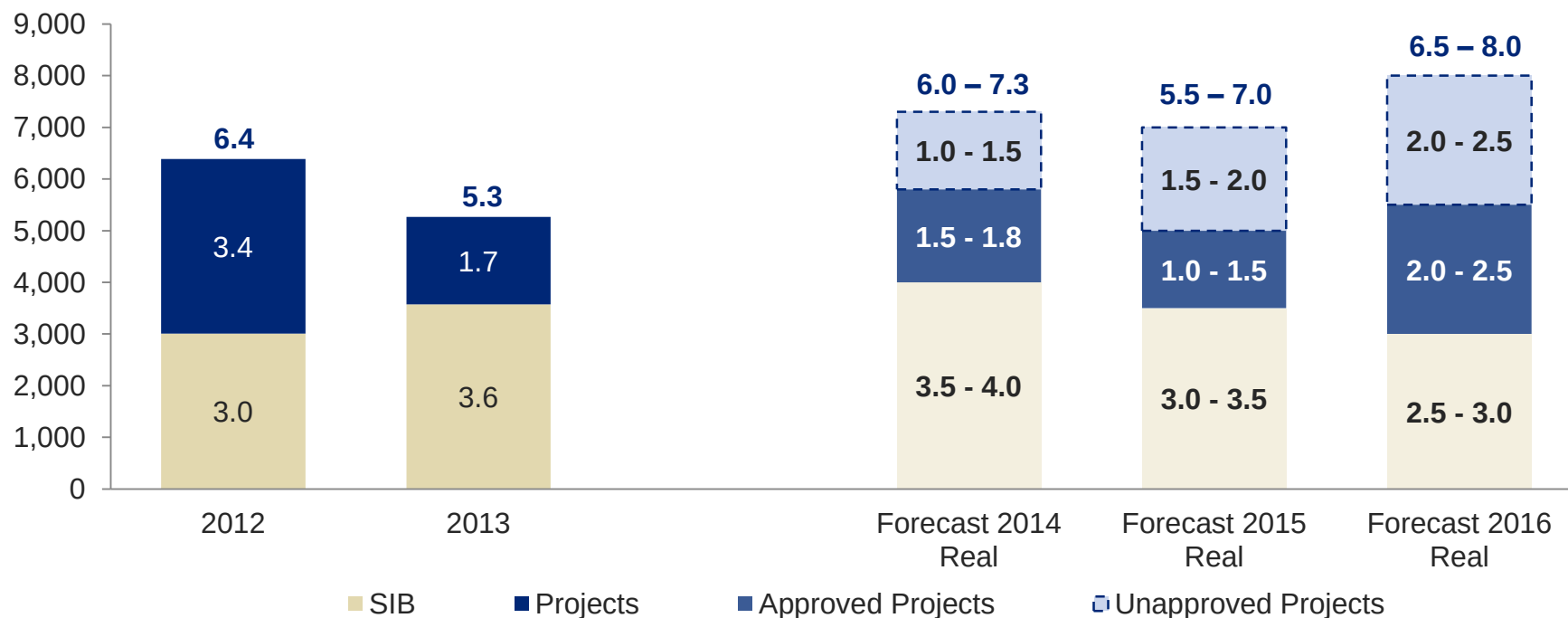
Headline earnings impacted by write-downs as a result of restructuring

Rand million	31 Dec 2013	31 Dec 2012
Loss attributable to owners of Anglo American Platinum	(1,370)	(6,677)
Loss on write-down of property, plant and equipment	2,814	6,606
Impairment of Property due to Atlatsa Refinancing	833	-
Loss on the revaluation of investments	40	358
Impairment of associates	-	105
Net profit on the sale of assets, mineral rights and investments	(79)	(8)
Taxation effect of adjustments	(787)	(1,852)
Headline earnings / (loss)	1,451	(1,468)
Restructuring costs	1,483	-
Remeasurement of loans from Atlatsa refinancing	(454)	-
Provision for royalties	271	-
Taxation effect of adjustments	(491)	-
Prior year tax settlement	1,900	750
Normalised earnings / (loss)	4,160	(718)

CAPITAL EXPENDITURE

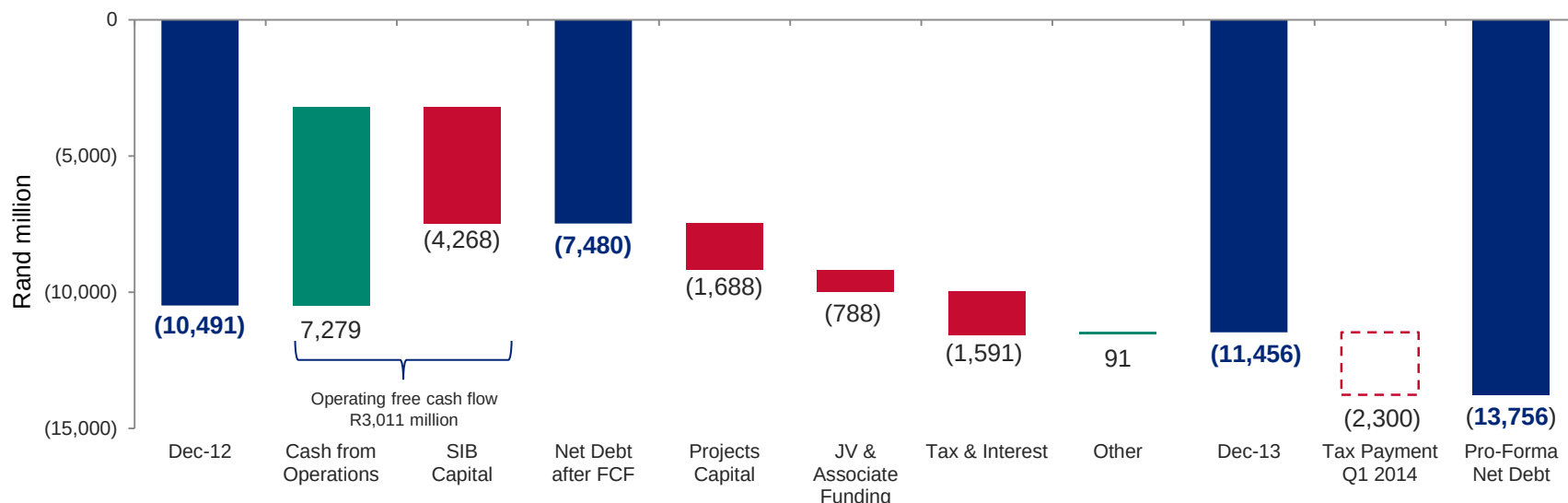
Capital to transform the portfolio

- Capital expenditure of R5.3 billion
 - Stay-in-business (SIB) capex of R3.6 billion
 - Project capex of R1.7 billion
- Capitalised waste stripping of R692 million at Mogalakwena
- Capex profile aligned to restructured portfolio – optimising capital allocation of low risk high return assets
 - SIB of ~ R2.5 - 4.0 billion over three years
 - Spend to peak in 2016 as projects progress towards approval and implementation



CASH FLOW AND NET DEBT

Improved operating free cash flow utilised to invest in the business



Operation (Rand million)	Dec 2012	Cash from operations	SIB	Net debt after free cash flow	Projects	JV & Associates funding	Tax & Interest	Other ⁽¹⁾	Dec 2013
Mogalakwena		3,949	(1,975)		(209)				
Amandelbult		650	(582)		(53)				
Unki		117	(212)		(296)				
Union		(265)	(247)		(26)				
Rustenburg		403	(676)		(262)				
Twickenham		(472)	(20)		(463)				
WLTR		524	(43)		(3)				
JVs and associates		2,198	(412)		(242)	(788)			
Smelters & Refineries		--	--		(206)				
Group		176	(102)		72		(1,591)	91	
Total	(10 491)	7,279	(4,268)	(7,480)	(1,688)	(788)	(1,591)	91	(11,456)

(1) Other includes proceeds sale of equipment, mineral rights and other investments, Interest received, cash distributions to minorities.

GEARING

Gross gearing remains unchanged

- Significant committed undrawn debt facilities of R12.4 billion
- Board resolved to continue with a suspension of dividend

Rand million	31 Dec 2013	31 Dec 2012
Interest-bearing borrowings	12,618	12,665
Cash and cash equivalents	(1,162)	(2,174)
Net debt	11,456	10,491
Total equity	50,008	50,100
Gross debt/equity (%)	25.2%	25.3%
Gross debt/market capitalisation (%)	11.9%	10.5%
Debt facilities	31,939	26,512
Committed	22,384	20,181
Uncommitted	9,555	6,331
Effective interest rate (%)	6.27%	6.12%

FINANCIAL IMPACT OF RESTRUCTURING

One off costs to transform the portfolio

Refinancing of Atlatsa Resources Corporation

First Phase

- Atlatsa refinancing transaction completed at 31 December 2013
- The sale by Atlatsa of 51% attributable interest in three farms was for an aggregate purchase consideration of R1.7bn
- The proceeds enabled Atlatsa to repay the debt funding provided by Anglo American Platinum
- Purchase price exceeded fair value of the properties acquired, resulting in a loss of R833m - this amount is excluded from headline earnings,

Second Phase

- Completed at the end of January 2014 with a net gain estimated at R243m.

Assets written off (Rand billion)

2013

Khomanani Mine

1.7

Khuseleka 2 Shaft

0.2

Khuseleka 2 - capitalised costs in respect of ore replacement project

0.6

Union North Decline Shaft

0.1

Other Assets

0.2

Total write-downs

2.8

Cost of Restructuring (Rand billion)

2013

Employee severance packages

0.9

Ramp down & care and maintenance

0.2

Social mitigation plans

0.1

Other

0.3

Total cost

1.5

PORTFOLIO RESTRUCTURING UPDATE

Chris Griffith, CEO



PORTFOLIO RESTRUCTURING UPDATE

Delivered as promised

Mines

- Rationalise Rustenburg operations into 3 mines
- Blasting stopped at Khomanani 1 & 2 and Khuseleka 2 in August 2013
- Reduction of high cost annualised production of 50 koz in 2012 and 250 koz in FY13
- Baseline production to 2.3-2.4 million ounces per annum

Labour

- Reduction of 7,450 positions by the end of 2013
 - 5,100 employees leaving the organisation
 - 2,300 redeployed within the organisation

Capital

- Capital focused on higher margin opportunities

Assets Review

- Rationalise Union mines into one and prepare for disposal
- JV Portfolio review under way

Value Delivery

- Savings of R1.9bn in 2013. R3.8bn benefits targeted by 2015
- Major organisational changes in progress
- Gross commercial savings of >R1bn enabled

OUTLOOK

Chris Griffith, CEO



2014 OUTLOOK

Embedding benefits from structural change

- Journey to zero harm continued
- Focus on value – not volume
 - Baseline production to remain 2.3-2.4 million platinum ounces
- Expect the global platinum market to remain balanced in the short term, with increasing deficits over the medium term
- Cash unit costs to be between R18,000 and R19,000 per equivalent refined platinum ounce, assuming 2.3 million ounces production level
- SIB and project capex forecast to be between R7 and R8 billion in real terms for next three years
- Remain committed to investing in the business, in line with strategy
- Restructuring – Next Phase
 - Cultural transformation
 - Embedding benefits of structural change
 - Optimise efficiencies
 - On-going cost savings

THANK YOU