



- Noticeable improvement in safety
- Record headline earnings of R13.3 billion, up 8%
- 2.39 million refined platinum ounces in line with mid year forecast
- 2.22 million ounces sold
- Unit operating costs per equivalent refined platinum ounce up 35.6%
- New mining right conversions, ESOP in place
- Global economic impacts addressed



# Safety is our first value

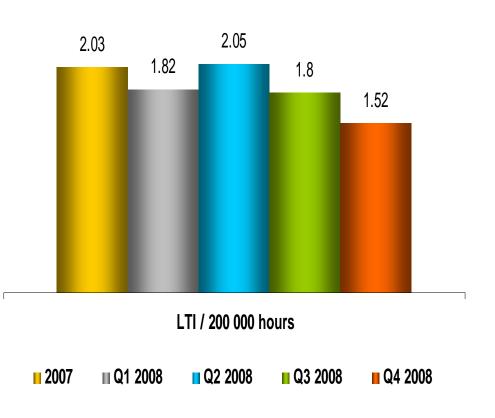
Zero is possible



- Managed operations injury frequency rate down (LTIFR 2.03 to 1.74)
- Increased safety excellence 34 sites achieved 1 million fatality free shifts up from 11
- Anglo Group "Safety Way" management system

#### Significant operational safety achievements

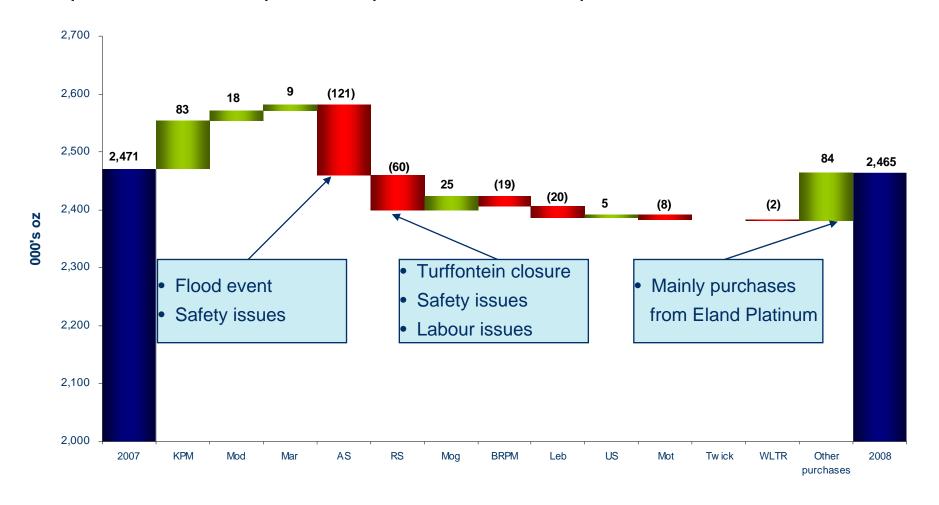
- Union: 6.6 million fatality free shifts and
  10 million fall of ground fatality free shifts
- Lebowa: 2 million fatality free shifts
- Mortimer Smelter: 3 years and 8 months LTI free
- Rustenburg Mine: 6 million fall of ground fatality free shifts





### **Operations performance**

#### Equivalent refined platinum production from operations







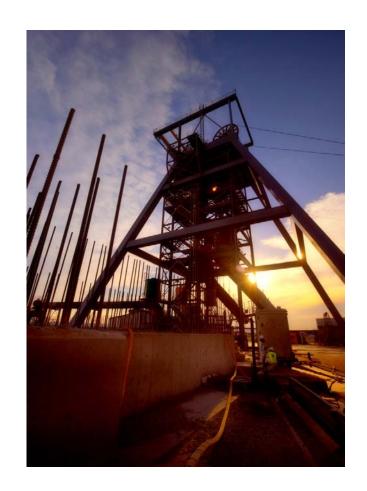
Challenges	Remedial Action
Amandelbult flooding	Returned to full production – dewatered in 8 weeks
Electricity supply constraints	90% adequate for 2.39m refined ounces
Turffontein rehabilitation	Completed on schedule
Mogalakwena concentrator	Availability returned – North commissioning
Smelter run-out incidents	Downtime minimised – 2.39m refined ounces
Safety stoppages	Safety improvement plan rolled-out
Input cost inflation >> CPI	Manage supply chain – quick reductions

2008 Annual results





- 2009 2.4 million ounces in line with near term demand
- Cost management to reduce operating costs
  - Achieve supply chain benefits quickly
  - Focus on productivity improvements
  - Reduce number of contract employees
- Employee retrenchment avoidance measures
  - Freeze all non-critical appointments
  - No overtime
  - Re-skilling and re-deployment
- Debt management in place
- Respond to change on an ongoing basis







# **Financial performance**

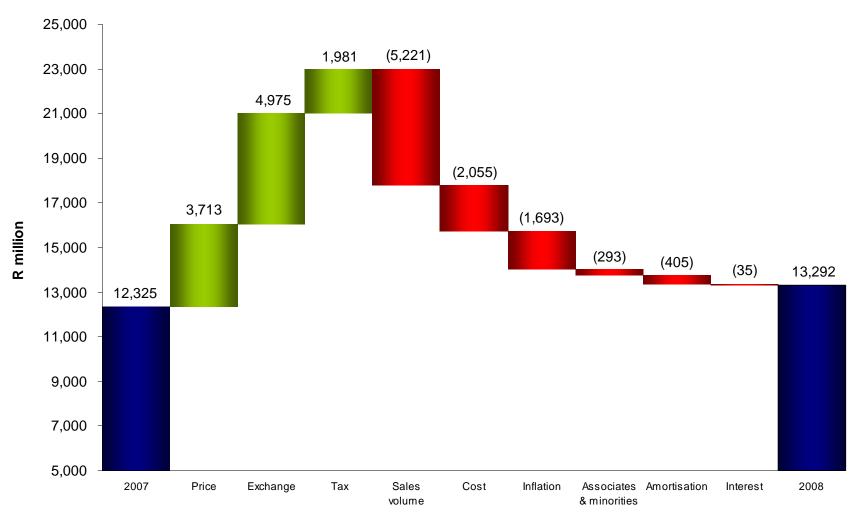
#### Year ended 31 Dec

R million	2008	2007	Change
Net sales revenue	50,765	46,616	<b>1</b> 9%
Gross profit on metal sales	17,083	19,097	<b>↓</b> 11%
Gross profit margin (%)	33.7%	41.0%	<b>↓</b> 18%
Effective tax rate %	23,4%	34,4%	<b>↓</b> 32%
Headline earnings	13,292	12,325	<b>1</b> 8%
Headline earnings per share (cents)	5,609	5,239	<b>↑</b> 7%
Capital expenditure	14,388	10,653	<b>↑</b> 35%
Net debt	(13,459)	(4,086)	<b>1</b> 229%
Full year ordinary dividends (cents)	3,500	5,200	<b>4</b> 33%



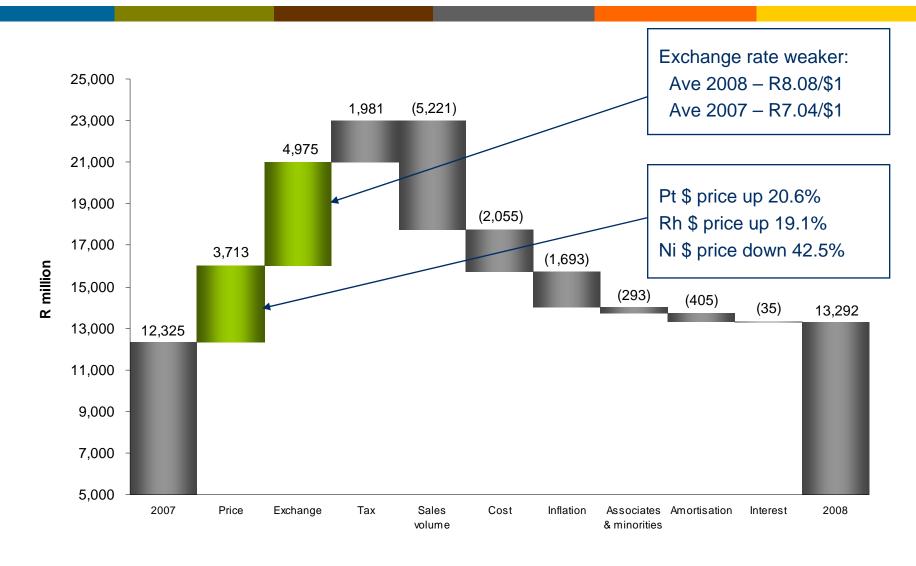


### Headline earnings increased by 8%



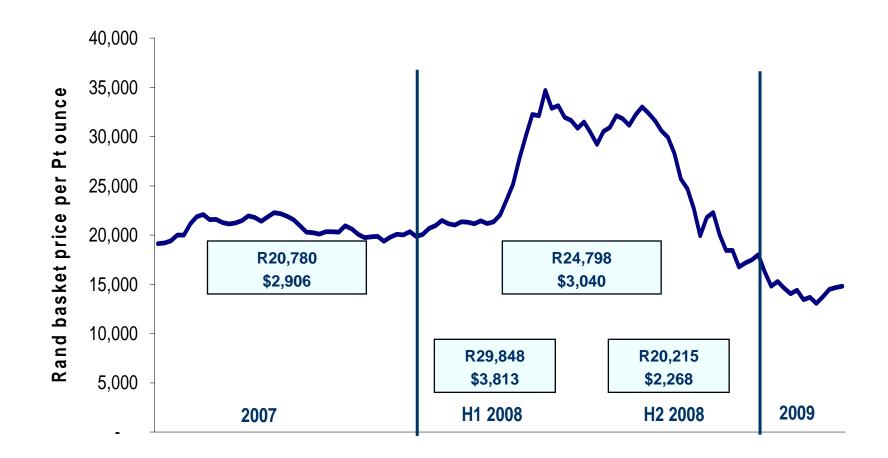


#### **Headline earnings - price variance**





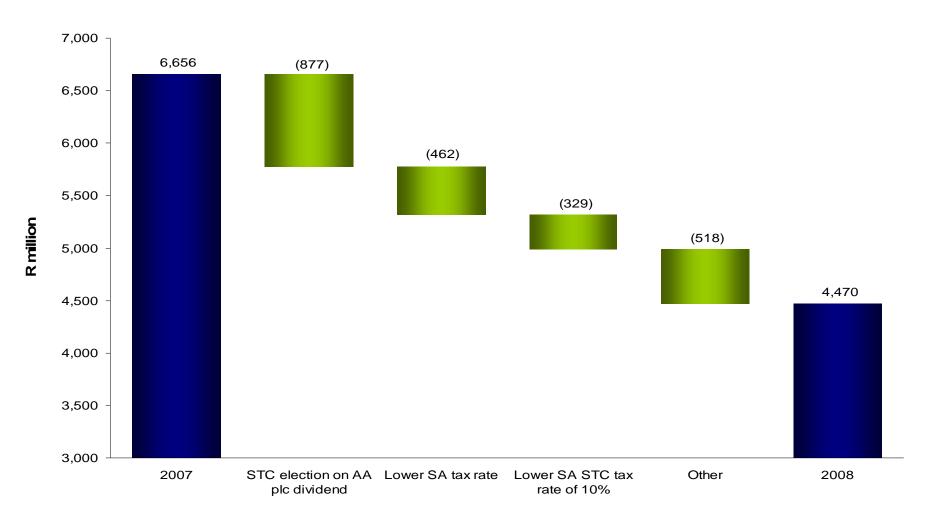
#### Market price movement from 2007 to 2009





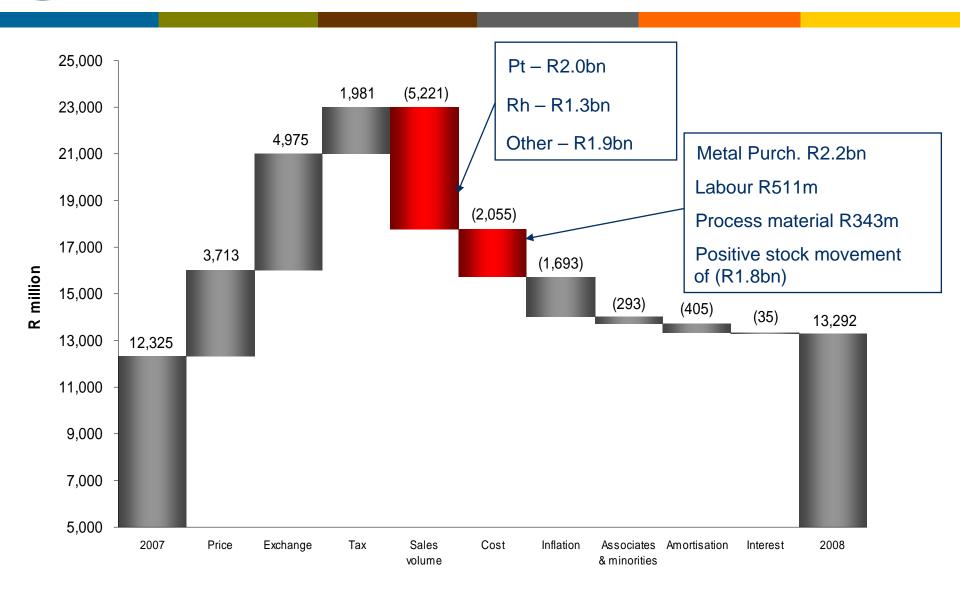


#### Reduced taxation contributed to increased headline earnings



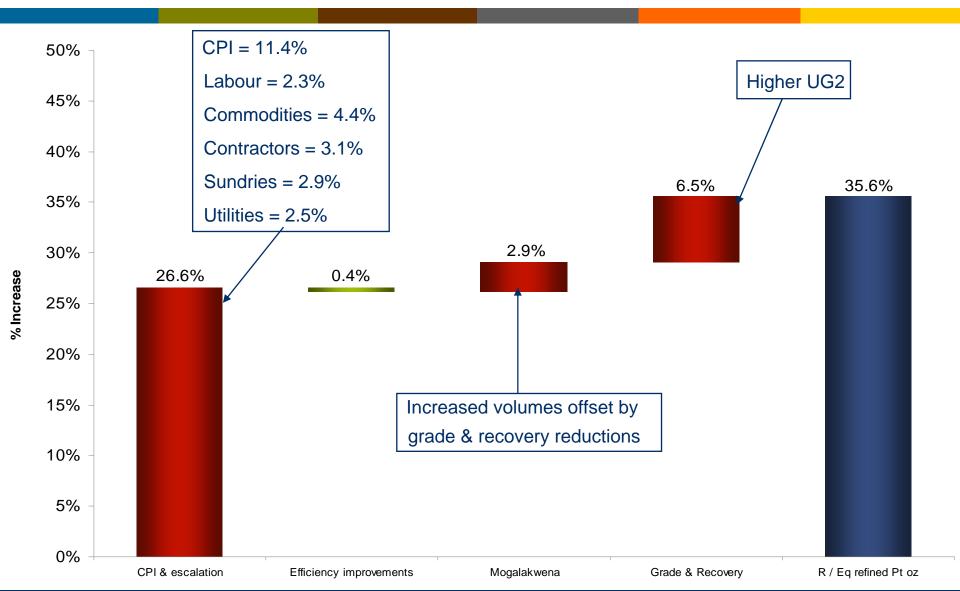


#### **Headline Earnings - volume and cost variance**



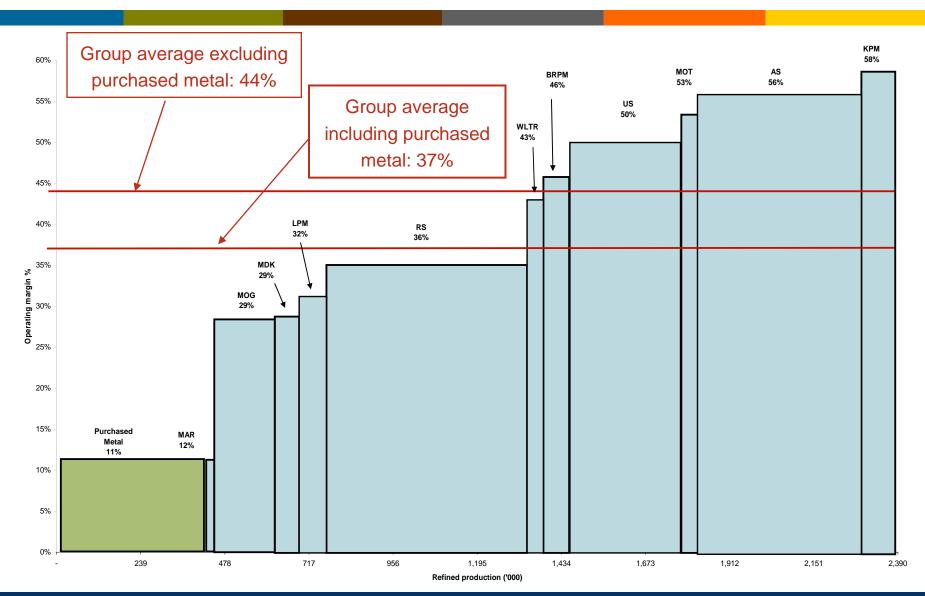


#### **Operating unit costs**



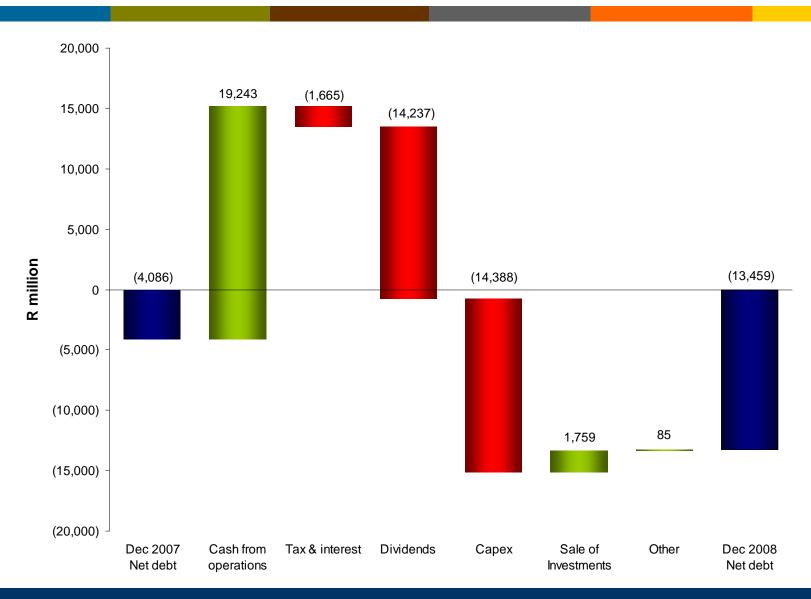


# 2008 operating margins











# **Balance sheet highlights**

#### Year ended 31 Dec

R million	2008	2007	Change
PPE & CWIP	46,571	36,258	<b>1</b> 28%
Inventories	10,064	6,370	<b>↑</b> 58%
Trade & other receivables	3,941	4,246	₩ 8%
Deferred tax	11,101	8,748	<b>1</b> 27%
Trade & other payables	4,956	4,105	<b>1</b> 21%
Net debt	13,459	4,086	<b>1</b> 229%
- Long term borrowings	10,313	2,713	<b>1</b> 280%
- Short term borrowings	5,507	4,962	<b>1</b> 1%
- Cash & cash equivalents	2,870	4,079	<b>4</b> 30%
- Other borrowings	509	490	<b>1</b> 4%



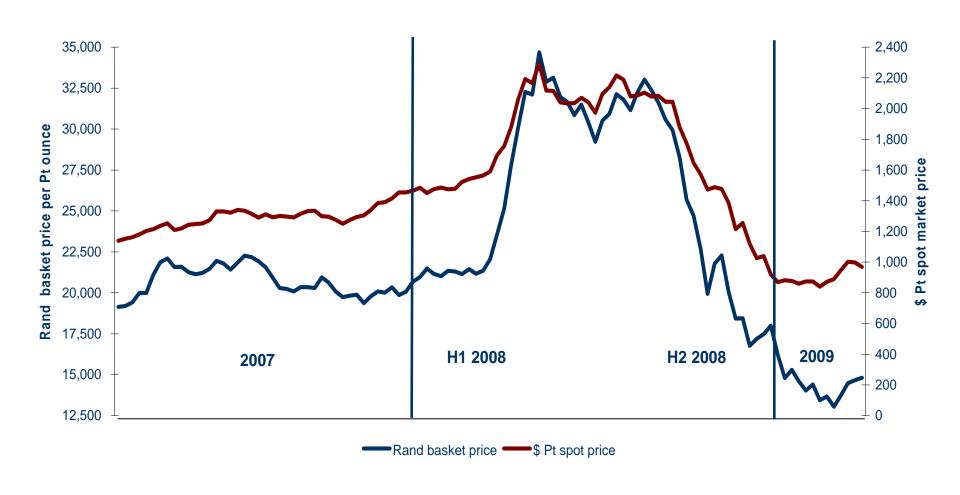


- Interim dividend of R35.00 declared per ordinary share
- No final ordinary dividend
- 1.6 dividend cover for the full year (2007: 1.0)
- Year end net debt of R13.5 billion (2007: R4.1bn)
- Long term debt R10.3 billion (2007: R2.7bn)
- Committed debt facilities of R26 billion (2007: R16bn)





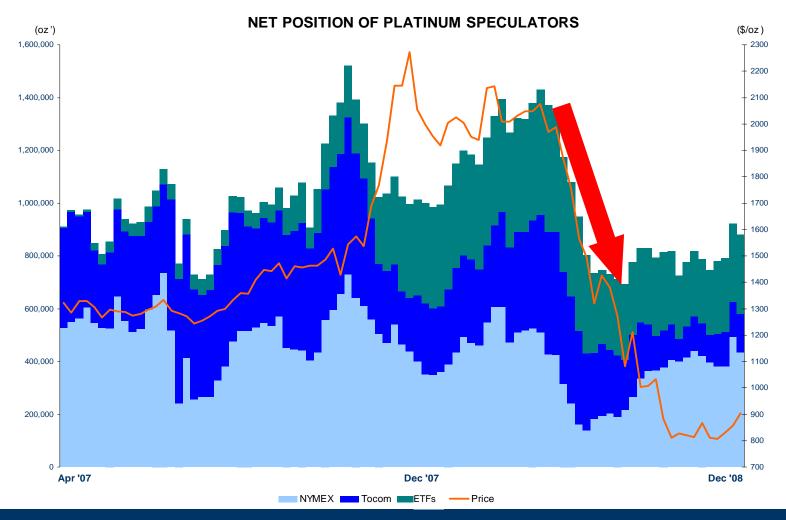






## **Speculative investment**

Massive long liquidation – downside overcorrection – 2009 sentiment up





### Platinum market - strong fundamentals

- Vehicle volumes down
- North America sales down 18% from 2007 to 2008
- Total sales down 2% from 2007 to 2008

• But positive response from	m jewellery and
investment	

• Investment bar sales in Japan up 400%

Vehicle sales (million )			
	<b>2006</b>	2007	2008
Rest of world	16.5	18.9	19.6
China	7.3	9.0	9.8
North America	14.2	13.4	11.0
Japan	10.7	10.7	10.8
Europe	20.1	21.2	20.5





### Platinum market - supply down

Platinum Supply - Anglo Platinum estimates			
	2006	2007	2008
South Africa	5,295	5,032	4,710
Rest of world	1,535	1,530	1,368
TOTAL	6,830	6,562	6,078

- 2008 supply / demand deficit over full year
- 2009 South African production declining or flat
- Impact of capex and workforce reductions on future production



### Safe profitable platinum

- Long term initiatives
  - Values & Culture launch completed
  - Restructuring of large mines into smaller units
  - Changing safety, labour & technical environment
- Long term projects continued in 2008
  - Entire project suite schedule extended
- Strategy
  - Adapting to the short term
  - Long term strategy remains unchanged





- Short term strategy in place
  - Production at 2.4m oz in 2009
  - Cost management and cost reduction in place
  - Debt funding in place
- Anglo Platinum will respond on an ongoing basis to industry challenges
- Should economic conditions deteriorate we will take appropriate action
- A balanced market in 2009 sentiment improved
- Safety is our first value