

PRODUCTION PROFILE 2004 - 2006

Anglo Platinum

4 December 2003

REVIEW SUMMARY

- **Current and future platinum demand remains robust**
- **Anglo Platinum continues to expand but at a slower rate**
- **Platinum production in 2004 to increase to approximately 2,45m ounces**

BACKGROUND

- **Intention to expand : May 2000**
- **14% decline in US\$ price of basket of metals sold
and 26 % increase in SA ppi: 2000 to 2003**
- **Rand volatility and uncertainty**

ANGLO PLATINUM REVIEW

- By July 2003: severe impact on operating cashflows and funding requirements
- Impact of rand volatility on project returns
- Thorough review of all aspects of Anglo Platinum's strategy and expansion programme
- Since July 2003: the rand has continued to firm
- Review complete and actions in progress

SUPPLY / DEMAND

- Robust current and future platinum demand confirmed
 - Autocatalyst - tightening legislation, light duty diesel growth, heavy duty vehicles, Asian volume growth
 - Jewellery - strong consumer demand, markets are not mature, broad market potential
 - Other - electronics and fuel cells (long term)
- Anglo Platinum remains committed to growing market demand and optimally expanding its production base

2003 PROJECT PROGRESS

- **Polokwane smelter for Eastern Limb commissioned**
- **Rustenburg slag cleaning furnace commissioned**
- **ACP converter plant ramp-up on schedule**
- **Agreement with Aquarius on Kroondal**
- **Bafokeng-Rasimone and Modikwa continue ramp-up**
- **Rustenburg tailings Phase 1 being commissioned ahead of schedule**

RESULT OF THE REVIEW

- Anglo Platinum's rate of project implementation will be slowed down
 - Any effect on the platinum market is likely to be lessened by platinum to palladium switching in autocatalysts and softening of platinum jewellery offtake
 - BEE commitments not influenced

RESULT OF THE REVIEW

- Refined platinum production expected to rise to approximately 2,45m oz in 2004 (2% decrease)
- Refined platinum production expected to rise to approximately 2,9m oz in 2006 (15% decrease)
- Expansion capital expenditure 2003-2006
R11,0 bn (28% decrease)

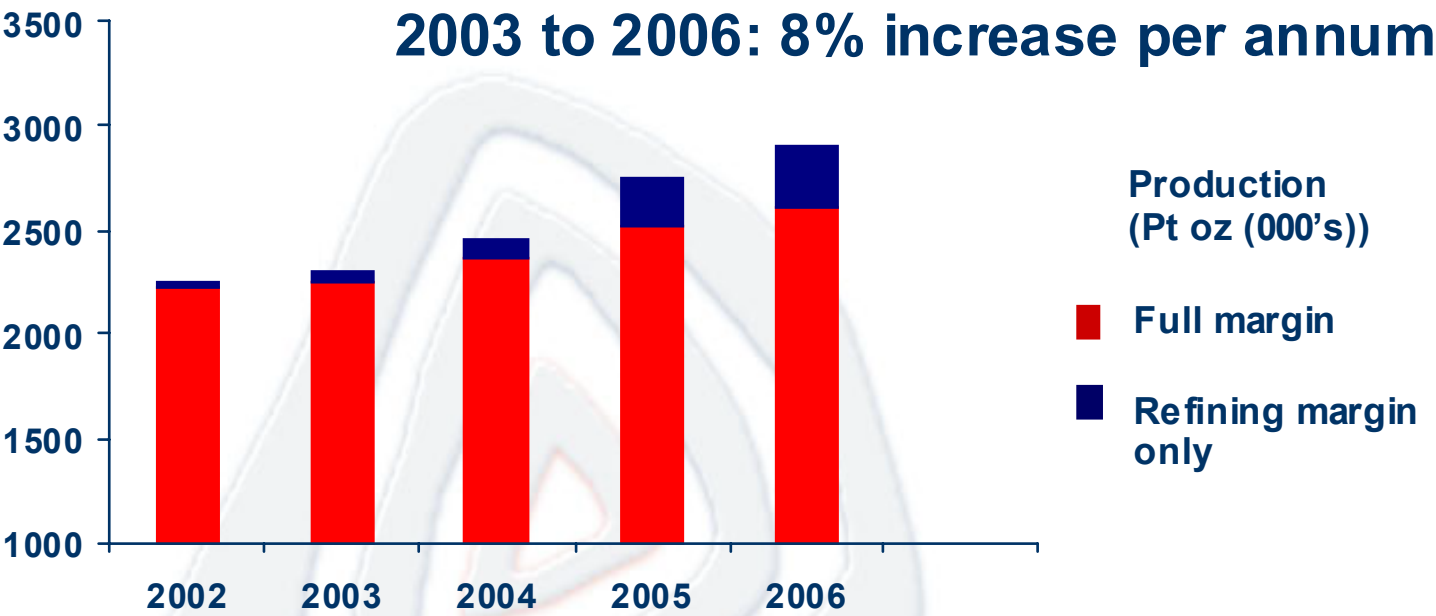
RESULT OF THE REVIEW

- Project resources to be focussed on short-term project implementation
- Rationalisation of existing operations to improve operating margins
- Flexibility to accelerate schedule, should outlook improve

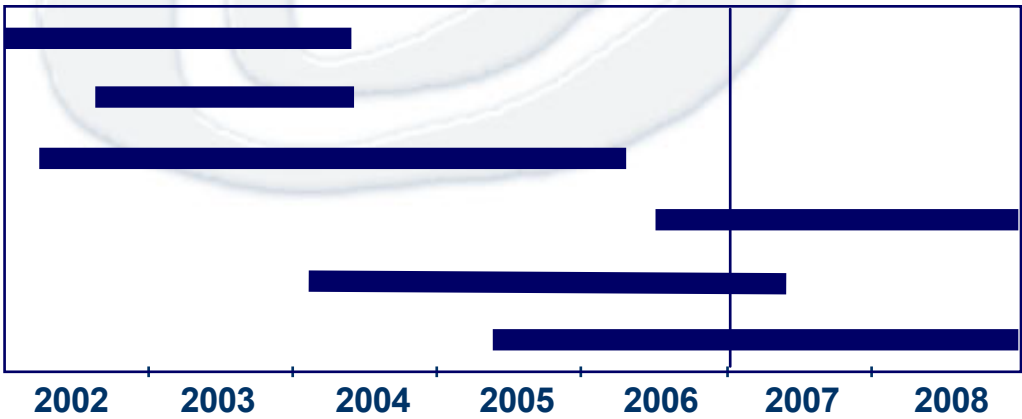
PROJECT REVISIONS

- Bafokeng-Rasimone and Modikwa: not affected by review
- Kroondal continues as planned
- Twickenham and Der Brochen slowed down
- Paschaskraal and Booysensdal projects: discussions and bankable feasibility studies to continue
- Pandora JV may be slowed down by agreement
- Rustenburg shafts to be optimised with higher ratio of Merensky reef
- Rustenburg tailings project: slower Phase 2

PRODUCTION FORECAST



BRPM
Modikwa
RPM UG2 Ph1
Twickenham
RPM Tailings
JV's & other



COSTS, CAPEX & PRODUCTION

- In the short term costs of labour and safety are increasing at rates above inflation. That and the change in mix of ores will maintain upward pressure on costs.
- We continue to target unit cash operating costs on steady state operations to increase at SA cpi.
- Projects in ramp-up phase – margins to improve when steady state reached.
- Capital expenditure in 2004 : R6,2 bn
 - ongoing : R2,3 bn
 - replacement projects : R1,8 bn
 - to expand operations : R1,8 bn
 - capitalised interest : R0,3 bn

FUNDING ISSUES

- **Rand / US\$ volatility**
- **Short term flexibility**
- **Appropriate balance sheet structure**
- **Optimal cost and nature of finance**

SUMMARY

- **Current and future platinum demand remains robust**
- **Expansion continues but is slowed down**
- **Focus on existing operations to improve margins**
- **Key uncertainty: Rand / US\$ exchange rate**
- **Funding structure being finalised**
- **Flexibility retained**

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