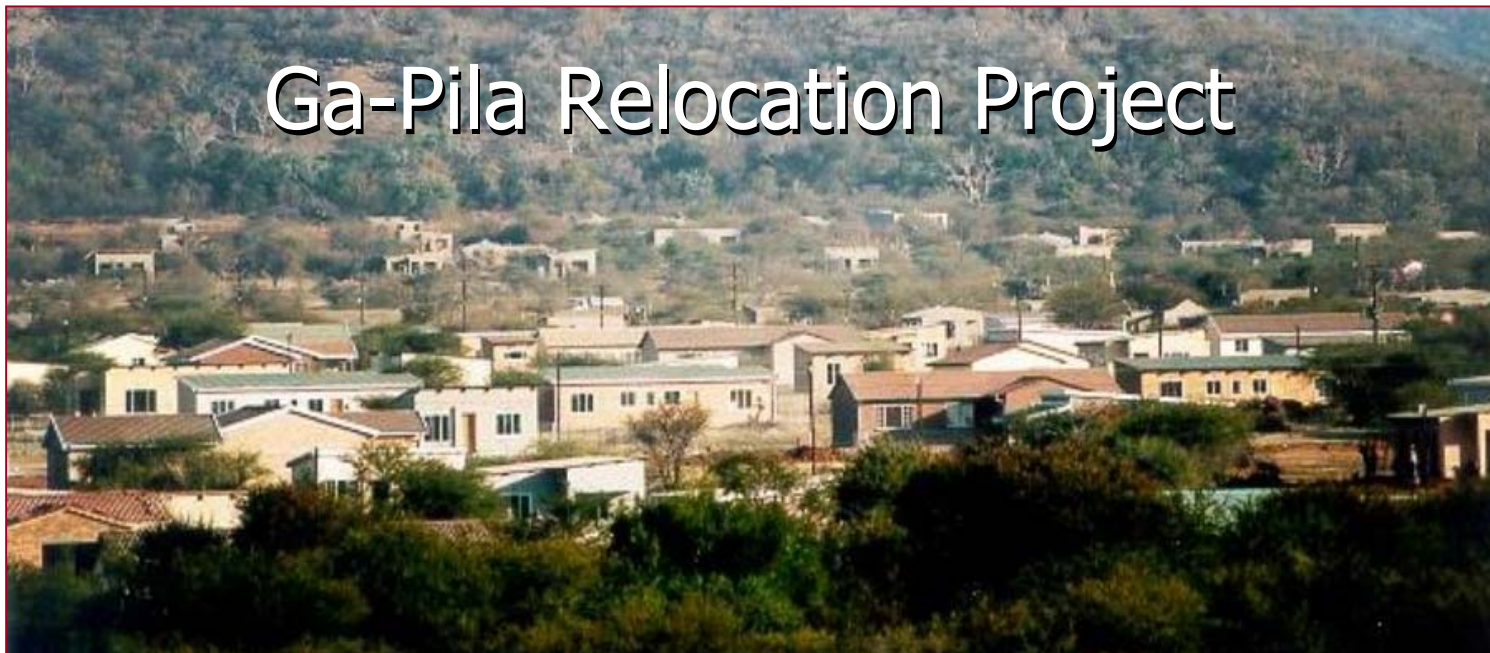


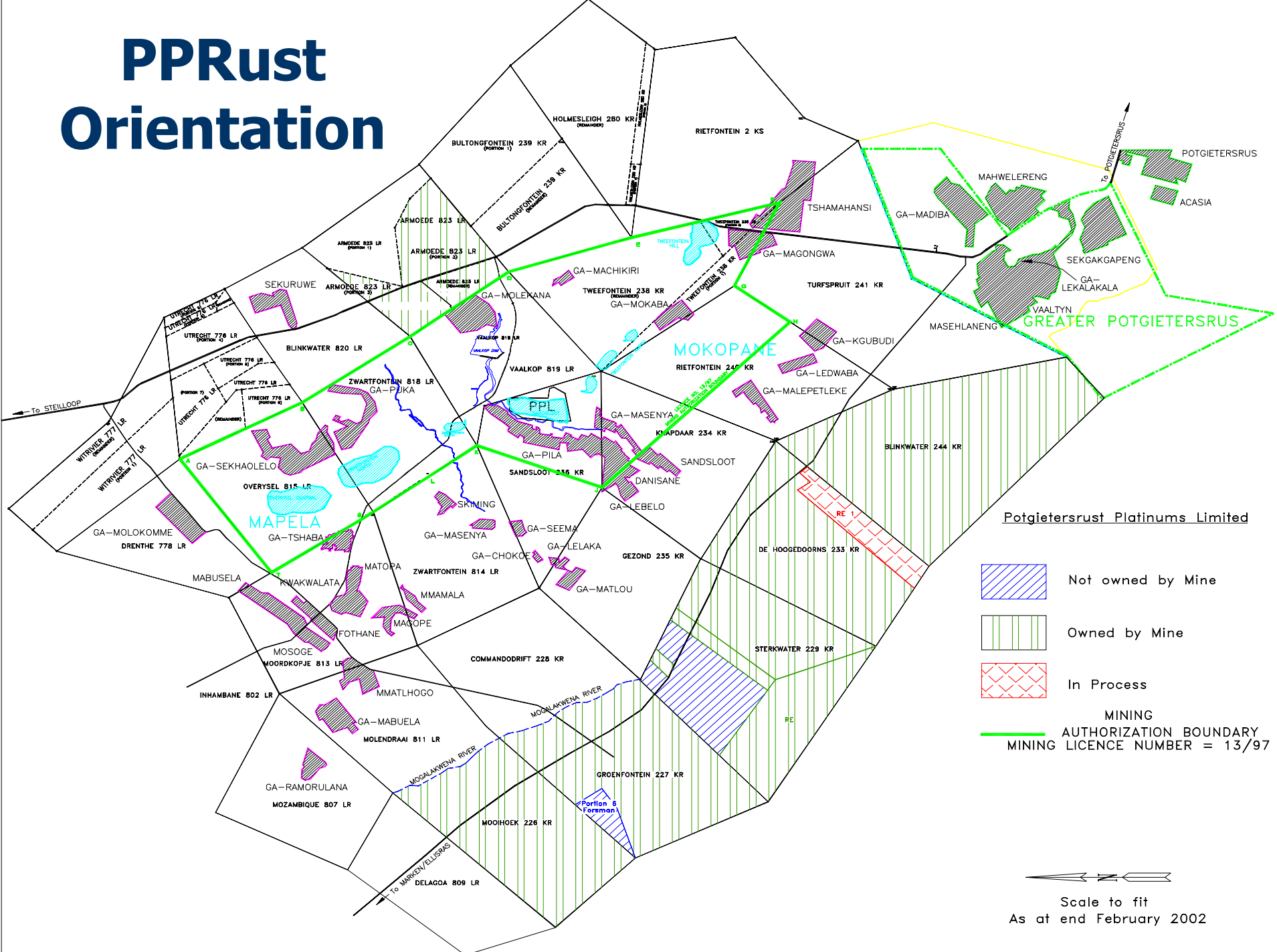


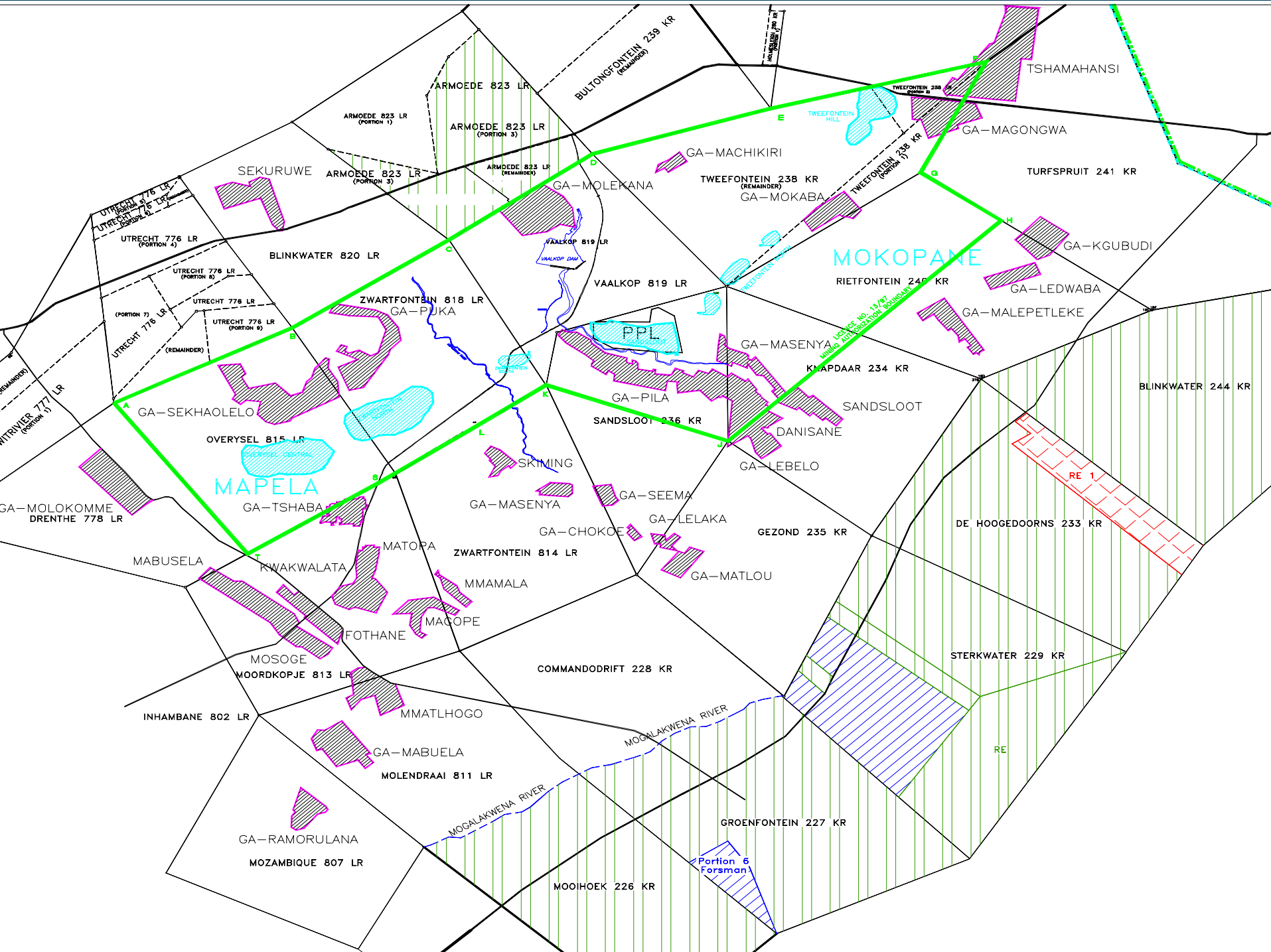
Project Overview

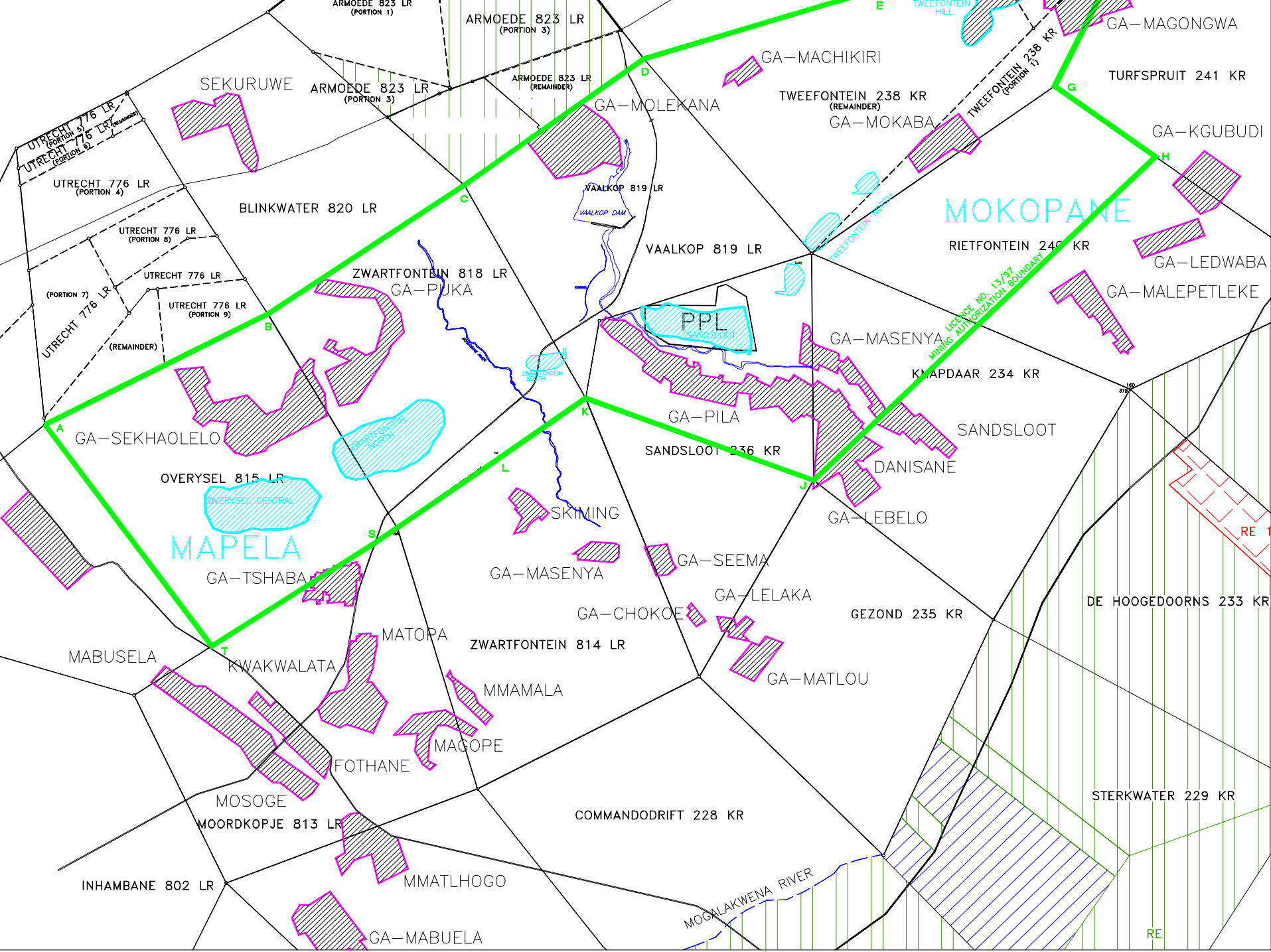
5 March 2003

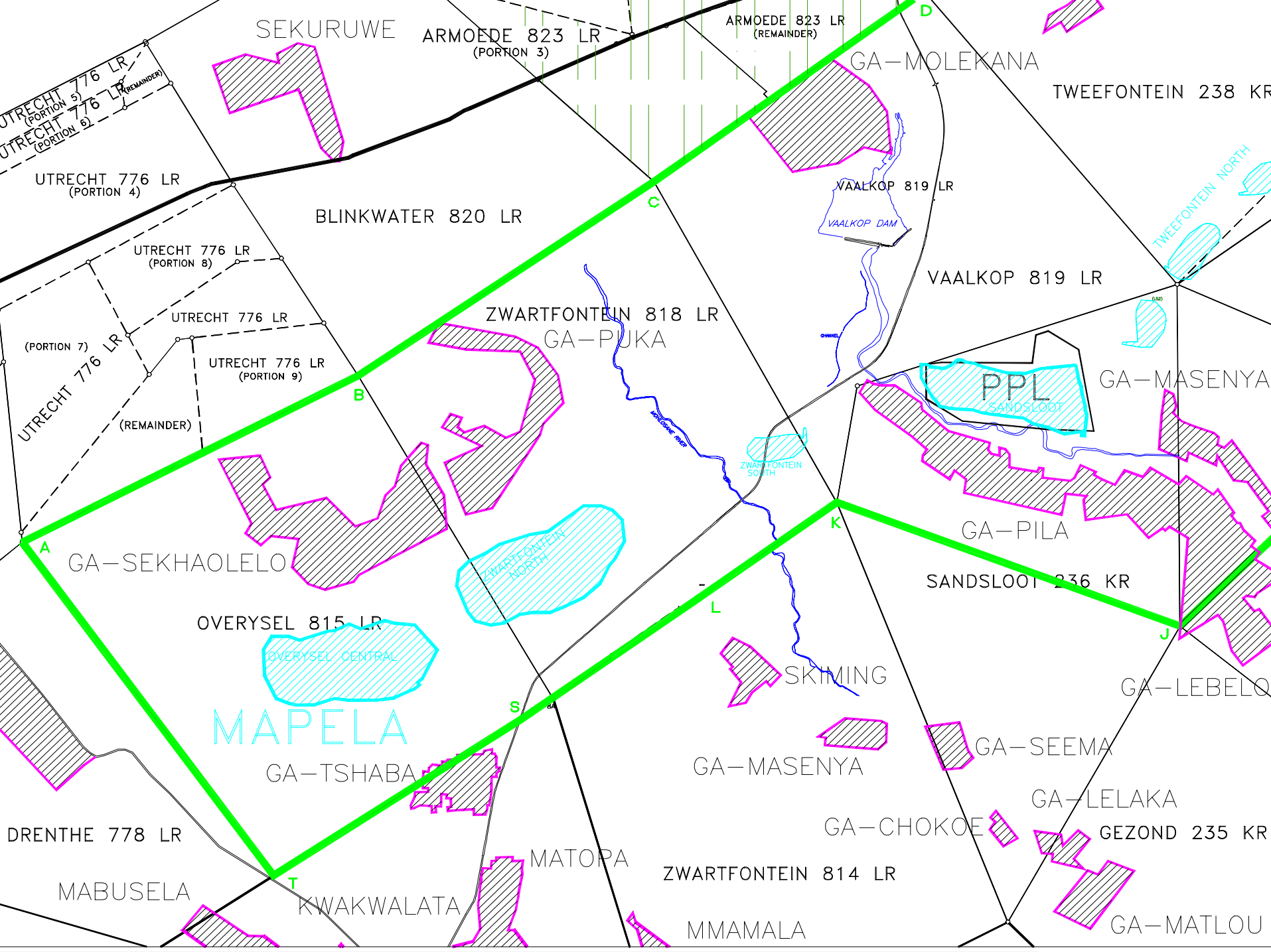
Presentation by Dean Pelser
Business Manager PPRust

PPRust Orientation









WHY DO A VILLAGE RELOCATION?

- Required for waste placement optimisation
- Management steps for noise (EMPR)
- Potential risk to safety
- Land utilization loss – sustainability
- Blast vibrations / potential structural damage
- Socio-economic development plan / role
- Economic drivers / business life

THE PROCESS FLOW HISTORY

- Ga-Pila Village located adjacent to Sandsloot pit
- Mining operations created uncomfortable environment
- Kgoshigadi & community requested relocation 1995
- Consultative process 1995 to 1999
- 1997 Technical audit
- 1998 EIA completed
- House signoff 1999
- 2000 Agreement with Dept. Land Affairs
- Construction started October 2000

FACTORS INFLUENCING RELOCATION DECISION

- **Alignment with:**
 - **Anglo Platinum SED plan**
 - **Anglo Platinum's values**
 - **Past precedents**
 - **Regional development plan**
- **Underpin national objectives**

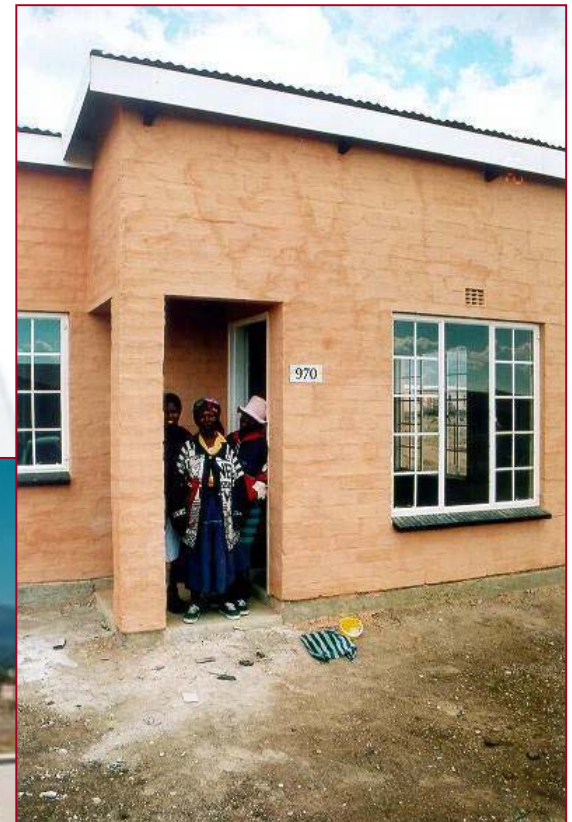
PROJECT SCOPE

- **Infrastructure:**
 - Treated sewerage
 - Treated water
 - Roads
 - Storm water
 - Electricity
- **Communal structures:**
 - 3 schools; 16 shops; 5 churches; clinic; crèche; Post Office
- **771 houses**

THE OLD



THE NEW



UPLIFTMENT



SCHOOLS



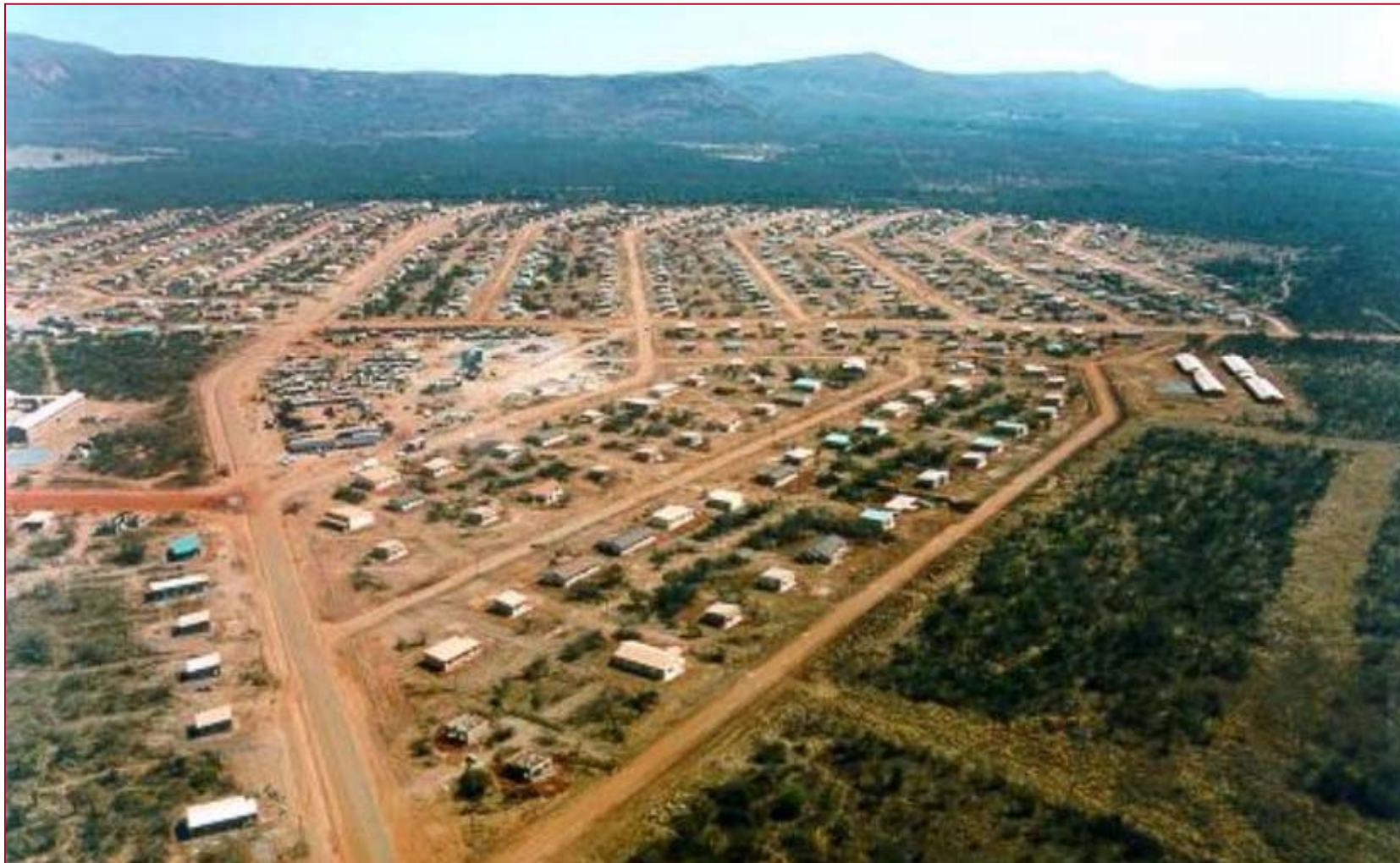
REPLICATION



EMPOWERMENT & MOVING



AERIAL VIEW PHASE 1



AERIAL VIEW



PHYSICAL RELOCATION

- Actual relocation commenced on 1 August 2001
- Average of 5 families relocated per day
- Phase 1 - completed 22 Oct 2001
- Phase 2 - 95% completed
- Mining footprint totally clear December 2003

LESSONS LEARNED

- **Ensure environmental issues are settled early (process)**
- **Have several host sites on offer (choice)**
- **Ensure your customer wants to relocate (desire)**
- **Communicate your intention as soon as possible (transparency)**
- **Understand who the stakeholders are (dynamics)**
- **Ensure all stakeholders are on board (understanding)**
- **Establish various layers of committees (communication)**

LESSONS LEARNED – ENVIRONMENTAL ISSUES

- **Amendments to existing EMPR will be required**
- **Host site impacts and outside stakeholder concerns**
- **Potential fatal flaws preventing the relocation to the host sites need to be identified ASAP**
- **Record of Decision will be required for DFA hearings**
- **EIA process for host can extend process**
- **Involve the community in the specialist study process**
- **Ensure community is part of a sustainable environmental plan**

LESSONS LEARNED – COMMUNICATION

- Identify stakeholders on all levels
- Form communication structures ASAP
- Ensure that it is an all inclusive process
- Meet with parties jointly and separately
- Manage media
- Understand political roles and tones
- Communicate a consistent message

LESSONS LEARNED – LEGAL AGREEMENTS

- **Ensure that community resolutions required for relocation are managed carefully**
- **Ensure that community resolutions for relocation cover all aspects required for the project**
- **Ensure all grave relocation issues are addressed early**
- **Surface tenure status of host site and vacated land**
- **Mineral rights owners consent on host site**
- **Status of land claims on host site before process commences**
- **Municipal services agreements**

HDSA INVOLVEMENT

Empowerment philosophy for future PPRust expansion:

- **Village relocation – structured approach**
- **Formulation of trust funds:**
 - Village relocation
 - Water supply schemes

HDSA EMPOWERMENT

Empowerment Philosophy for PPRust project implementation (cont) :

- **SME involvement.**
- **HDSA companies to supply**
 - **Cement bricks and aggregate**
 - **Batch plant facilities**
 - **Contractors site camp**
 - **Fuel**
 - **Fencing**
 - **Topsoil stripping**
 - **Housing**
 - **Labour sourcing “employee seekers” desk facility**

LOCAL CASH INJECTION

R million

Contractor's local labour	1,8
Local subcontractors	5,7
Contractor's local material	6,2
Community participation	2,0
Grave relocation (Phuti Funerals)	1,0
Settling-in allowance	3,9

Total

20,6

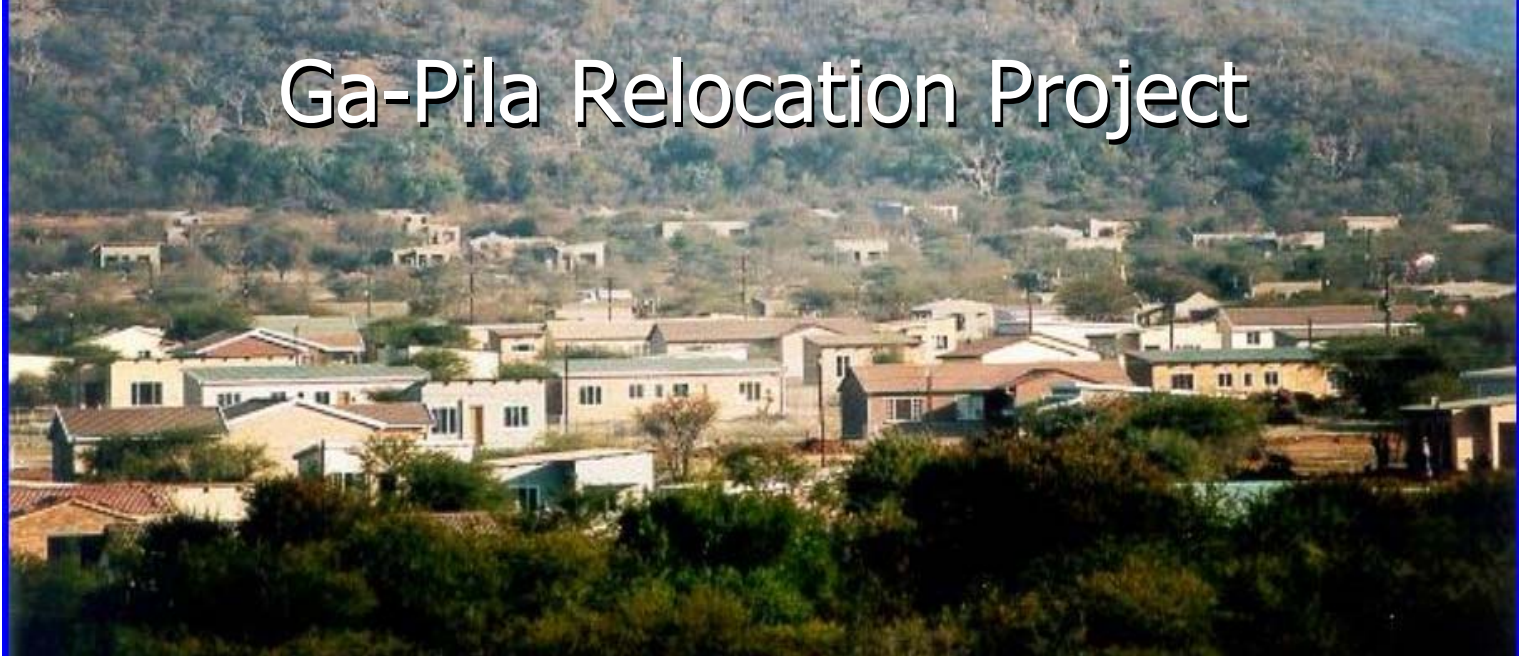
TRAINING AND JOBS

- 850 jobs created
- 60 local subcontractors employed
- 37 subcontractors formal training

CONCLUSIONS

- **Successful relocation a critical business success factor**
- **Broad based inclusivity essential**
- **Success during a critical period in SA**
- **Invaluable learning curve**

Ga-Pila Relocation Project



QUESTIONS

**Presentation by Dean Pelser
Business Manager PPRust**