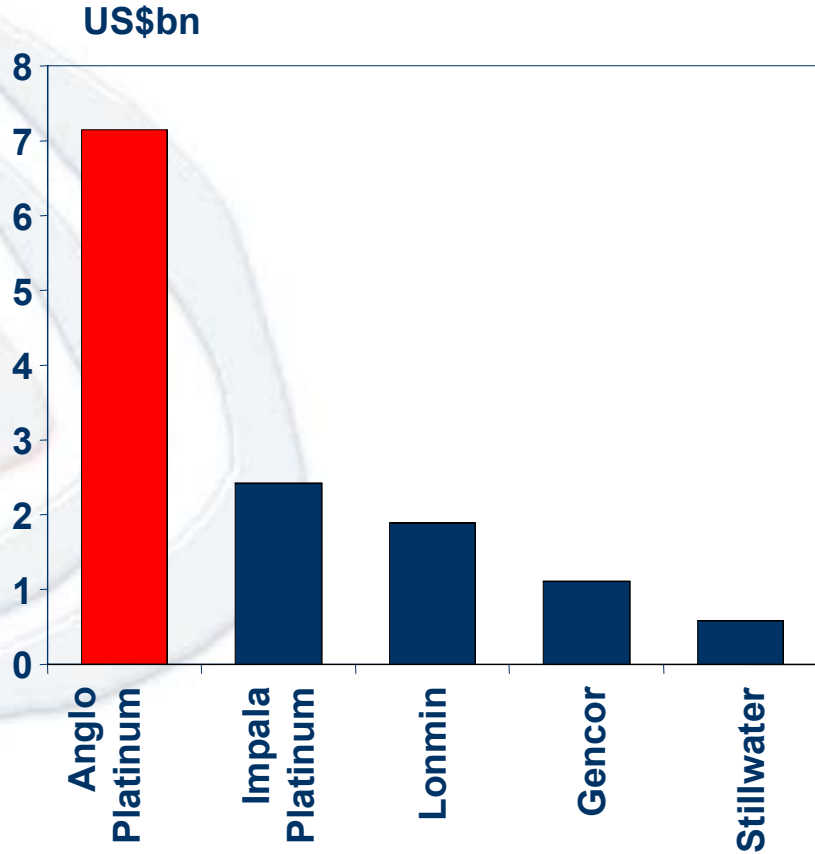
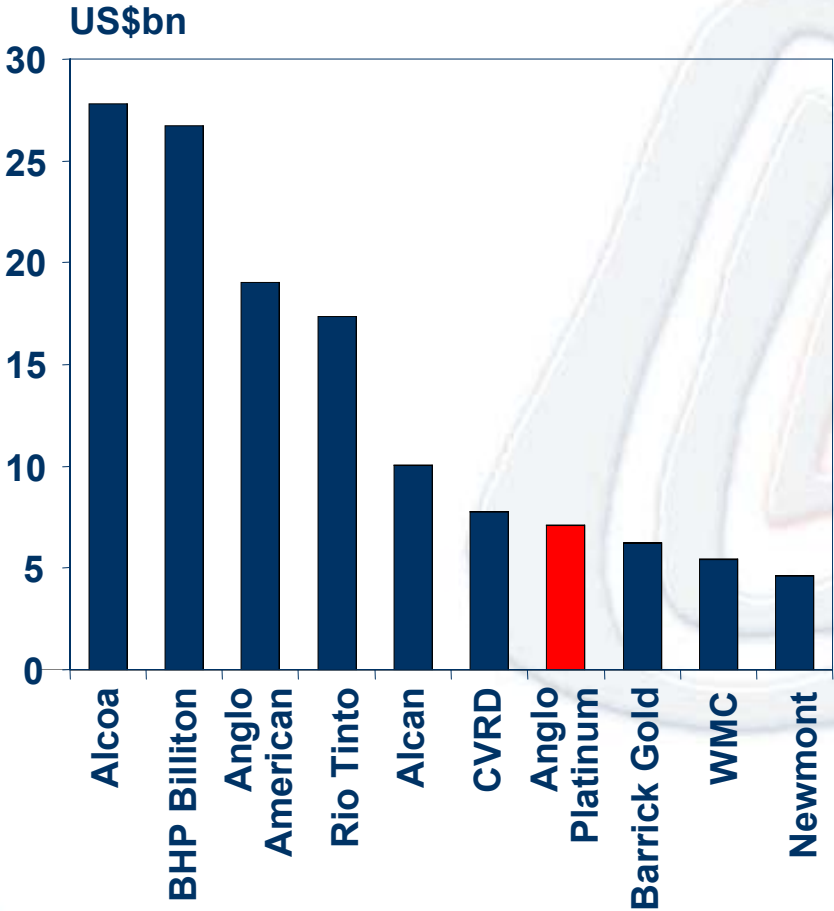


WORLD LEADER IN PLATINUM

- **The world's largest primary producer of platinum**
- **12 months to June 2001 : produced 2.1 million ounces platinum and 1.0 million ounces palladium**
- **Record earnings :**
 - 12 months to December 2000 : US\$1 bn**
 - 6 months to June 2001: US\$0.5 bn**
- **Market capitalisation : US\$7 bn**

MINING AND PLATINUM COMPANIES BY MARKET CAPITALISATION



Source : Bloomberg as at 1 November 2001



UNIQUE COMPETITIVE ADVANTAGES

- Ore reserve quality
- Superior operational flexibility
- Expansion projects in place
- Johnson Matthey relationship

STRATEGY

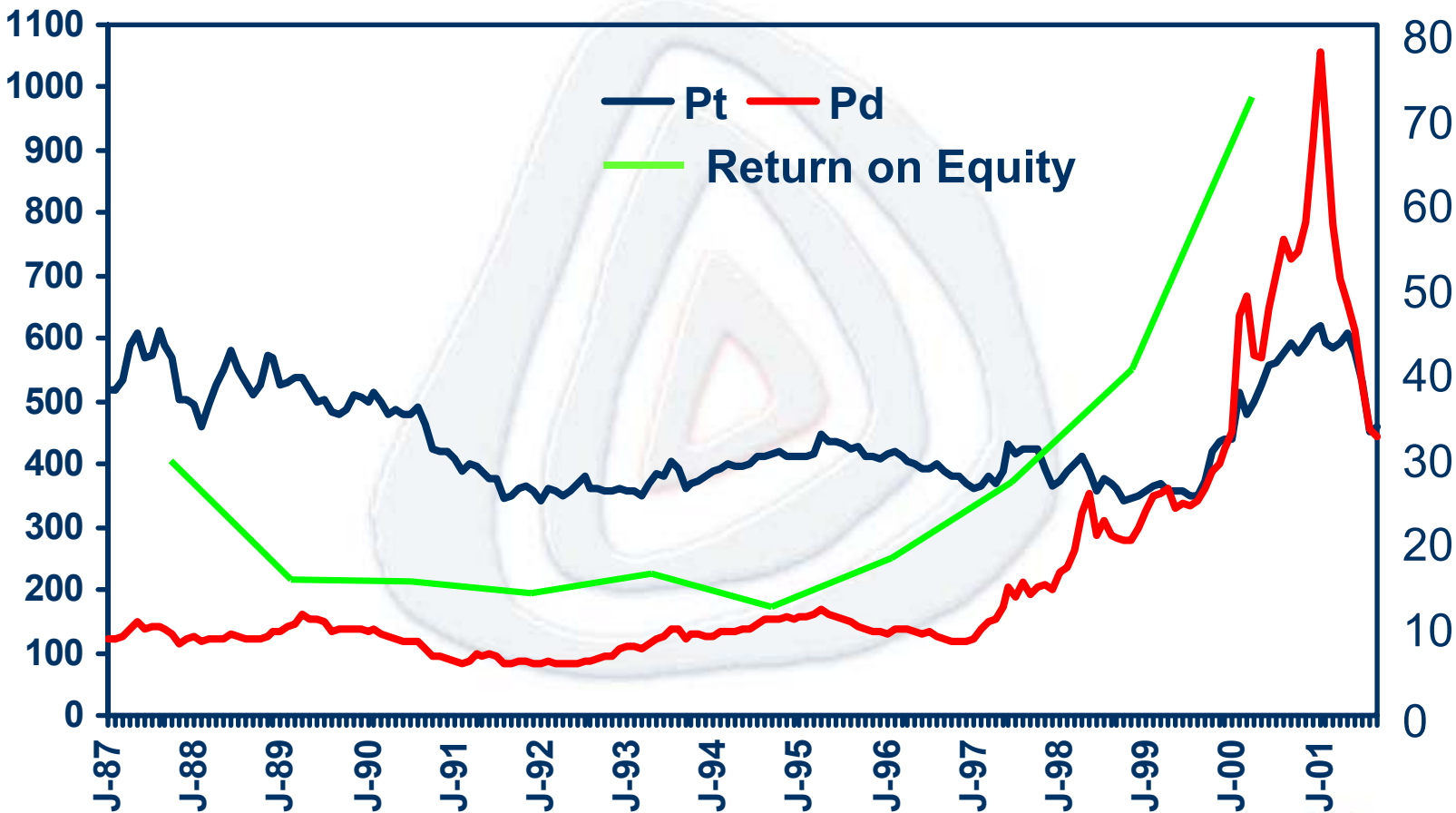
- **Grow the market for Platinum Group Metals**
- **Expand into market growth**
- **Optimise value in current operations**

A Market driven business

RETURN ON EQUITY

Metal Price: US\$/oz

RoE



A member of the Anglo American plc group

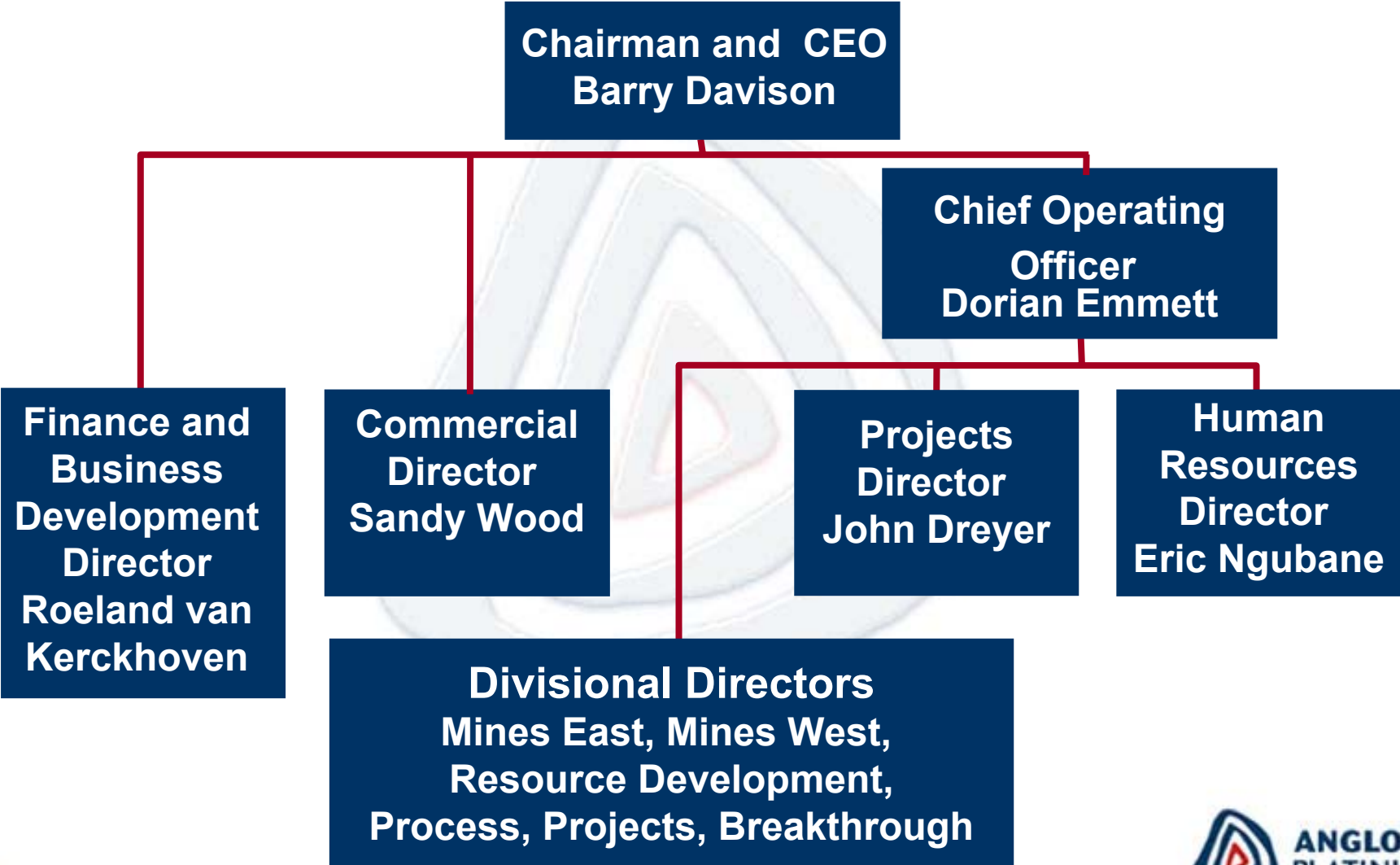


BUSINESS FOCUS

- Nurture and grow PGM markets
- Establish and commission multiple green- and brown-fields expansion sites
- Implement breakthrough initiatives

Maximise Shareholder Value

STRUCTURE



EXPANSION

- 2006 target of 3.5m oz in place
- Underlying demand fundamentals sound
- Continuous monitoring of demand
- Long lead time for greenfield mining projects
- New operations are lower cost and higher efficiency

GROWTH OUTLOOK

- **Solid fundamentals for PGM demand**
- **Expansions in place**
- **Value optimisation on-going**